

### **ESPRINET S.P.A.**

### REPORT ON REMUNERATION **OF EXECUTIVE DIRECTORS**

AND MANAGERS WITH STRATEGIC RESPONSIBILITIES

UNDER ARTICLE 123-TER OF LEGISLATIVE DECREE 58/98 ("ITALIAN FINANCE ACT")

VIMERCATE, 15 MARCH 2013

Esprinet S.p.A.

Vat number: IT 02999990969

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www.esprinet.com - info@esprinet.com

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#### **GENERAL DEFINITIONS**

Civil Code: Italian Civil Code

Self-regulatory Code, Code or

Preda Code: The Self-Regulatory Code drafted by the Committee in relation to the

corporate governance of listed companies, approved in March 2006 and

subsequently amended in December 2011

Consob: Italian Companies and Stock Exchange Commission

Managers with strategic

responsibilities: in accordance with IAS 24, as referred to in the CONSOB resolution no.

17221 12 March 2010, managers with strategic responsibilities are those persons having authority and responsibility for planning, directing and controlling the activities of a company, directly or indirectly, including any directors (executive or non-executive) and the regular members of the Board

of Statutory Auditors

**EBITDA:** Earnings Before Interest, Taxes, Depreciation & Amortization

**Esprinet or Company:** Esprinet S.p.A.

**Esprinet Group or** 

Group: Esprinet S.p.A. and its subsidiaries as defined in article 2359 of the Civil

Code

**Issuers' Regulations** 

or IR: the Issuers' Regulations adopted by CONSOB resolution no. 11971 of 14

May 1999, as amended

**Subsidiaries:** the companies controlled by Esprinet S.p.A. as defined in article 2359 of the

Civil Code

STAR: Italian Stock Exchange High Requirements Segment

TUF: Italian Finance Act (Legislative Decree no. 58 of 24 February 1998, as

amended)

**Vesting:** the period between the date on which the right to participate in a share

incentive scheme is granted, and the date on which that right accrues

### **SECTION I**

### 1. PREAMBLE

This document has been drafted in accordance with article 123-ter of the TUF, and paragraph 4 in particular, as it relates to Section I of the Remuneration Report to be approved by the Board of Directors and subsequently by the Meeting of Shareholders called to approve the company's financial statements for the year ending 31 December 2012.

It has also been drafted in accordance with the "Procedure on related party transactions" approved on 26 November 2010.

The purpose of this document is to provide the information referred to in Schedule 7-bis to the Appendix 3A to the Issuers' Regulations, and in particular, to describe and illustrate:

- a) the Company's policy with regard to the remuneration of the members of its Board of Directors, general managers and managers with strategic responsibilities, with reference to previous years, the current year and the two subsequent ones;
- b) the bodies responsible for drafting and approving this policy;
- c) the procedures used in order to adopt and implement this policy.

Specifically, the document is intended to illustrate the principal criteria and guidelines underlying the decisions taken up to the end of 2012, by the Board of Directors and other organs responsible for the remuneration of executive directors, and other directors with special mandates and strategic responsibilities. It should be remembered that the Company's policy on retribution has remained largely stable over the years, as it has always been inspired by, and standardised in accordance with, certain principles and criteria which have also been recommended in regulatory codes (in this regard, see article 7 of the Code of March 2006), or have been based on best practices validated by gualified consultants.

Nevertheless, this Report intends to highlight any changes made by the new executive body, as proposed by the Nomination and Remuneration Committee in its meeting on 18 March 2012, in application of the principles and criteria stipulated in the new Article 6 of the Self-Regulatory Code with regard to the remuneration of executive directors and managers with strategic responsibilities, as implemented in the current version of the Code, approved by the Corporate Governance Committee in December 2011.

The Nomination and Remuneration Committee recommends that the remuneration policy should provide for the use of the best retention and management incentive schemes. In particular, unlike the current pay structure, the performance targets on which variable pay components are based (including targets defined for any share-based remuneration plans) need to be connected to the creation of value for shareholders over the medium/long term and, moreover, that payment of a portion of that variable component should be deferred for an appropriate period of time as from when it is accrued.

With this in mind, the Nomination and Remuneration Committee has proposed that the Board approves a draft guideline for the remuneration policy, intended to create a context within which the new executive body – appointed in the Meeting of Shareholders called to approve the Company's financial statements for 2011 on 9 May 2012 – can authorise a detailed, comprehensive remuneration policy that fully complies with the requirements of the Code. This requirement is a mandatory condition for continuing qualification in the STAR segment (in this regard see Title 2.2, Chapter 1, article 2.2.3 of the Market Regulations of Borsa Italiana S.p.A. dated 15 October 2012).

The Nomination and Remuneration Committee also proposes that the Board submits, at the same Meeting, the approval of a long-term share incentive plan for the Company's directors and senior management. The amount, duration, terms of access and structure of the performance targets underlying the vesting rights should be as similar as possible – subject to any adjustments necessary in order to comply with the Code – to the terms behind the Long Term Incentive Plan approved in April 2010, in favour of the Group's employees. Those terms have been approved by Prof. Giuseppe Airoldi, an independent expert on remuneration policies.

### 2. BODIES RESPONSIBLE FOR DETERMINING THE REMUNERATION POLICY

The remuneration policy for members of the Board of Directors is defined in accordance with statutory provisions and with the articles of association, which provided that:

- members of the Board of the Directors are entitled to reimbursement of expenses incurred in the performance of their duties and to the payment determined by the Shareholders' Meeting;
- the shareholders' meeting can determine an overall amount for the remuneration of all directors, including those vested with particular duties.
- the Board of Directors distributes the remuneration, as determined above, among the various directors in the manner deemed most appropriate by the Board, taking account of the commitment required from each director;
- the remuneration of members of the Board of Directors vested with particular duties, if not determined by the Shareholders' Meeting, is determined by the Board itself pursuant to Article 2389 of the Civil Code.

In line with Esprinet's governance model, the Board is also responsible for:

- defining objectives and approving the results of the performance plans which are used to determine the variable remuneration of Directors and Managers with Strategic Responsibility;
- defining the remuneration structure for the Head of the Internal Audit unit, consistently with the Company's remuneration policies and following consultation with the Control and Risks Committee.

In accordance with the recommendations contained in the Self-Regulatory Code, the Board of Directors is supported, in remuneration matters, by a Committee of independent directors (Nomination and Remuneration Committee).

The Chief Executive Officer defines the remuneration policy for managers with strategic responsibilities other than executive directors, in accordance with the respective employment contracts, based on criteria which - where compatible - are similar to those used for executive directors except for greater focus on the specific operational areas managed.

With regard to managers with strategic responsibilities, the responsibility falls to the delegated executive bodies, again after the opinion of the Nomination and Remuneration Committee has been obtained.

The Nomination and Remuneration Committee provides advice and suggestions to the Board, in particular by proposing that payments be allocated to the executive directors on the basis of the resolutions passed by the Meeting of Shareholders under article 2389 of the Civil Code. It does this by providing opinions on the performance targets against which the directors' variable remuneration is measured, and on the related evaluation criteria, by verifying the achievement of performance targets, and thus guaranteeing that the remuneration is based on the results actually achieved.

The Committee also provides opinions on the related objectives and evaluation guidelines, with reference to the remuneration of managers with strategic responsibilities, by periodically evaluating the underlying criteria.

With reference to the companies within the Group, responsibility always falls to the Esprinet Board of Directors, at the proposal of the Committee.

The Committee also makes decisions about share-based incentive plans.

When carrying out its duties, the Nomination and Remuneration Committee relies on the services of independent consultants, in order to obtain information about market practices on remuneration policies, average remuneration levels, long-term retention and incentive plans, and the most appropriate mode of application.

These consultants are generally selected from the academic and professional world, on the basis of their CVs and specific experience in corporate affairs and remuneration policies, taking into account the requirements concerning related-party transactions, referred to in the specific procedure adopted by the Company on 26 November 2010.

The Committee's internal regulations are available to the public, and can be found on the Company's website, www.esprinet.com, as an appendix to the Corporate Governance Report for 2012.

### 3. REMUNERATION OF EXECUTIVE DIRECTORS

Esprinet S.p.A.'s overall policy for the remuneration of executive directors is drawn up for a variety of reasons:

- to attract and retain well-qualified executive personnel;
- to promote the creation of sustainable value over the medium-and long-term, and ensure its sustainability over time, thus aligning the interests of all shareholders with those of management;
- to guarantee that remuneration is based on objectively measurable targets and the results effectively achieved.

There are five elements of remuneration:

mandatory forms.

- a) a fixed component, which includes a package of benefits, mainly consisting of remuneration for the office held, under article 2389 of the Civil Code;
- b) a variable annual bonus, paid immediately, based on specific objectives relating to the Group's consolidated business and financial performance;
- c) a component consisting of payments in return for non-competition and non-enticement obligations;
- d) a deferred variable component consisting of long-term incentive plans;
- e) potentially another component consisting of additional retention schemes and bonuses, to be identified.

The above components respond to various requirements, and are structured as follows:

- a) The fixed remuneration guarantees an adequate level of basic pay for the work carried out by the executive directors, who cannot be remunerated only with a variable pay component, as this could lead to invalid pay- outs, where performance targets are met, for reasons which are wholly or partially not attributable to the work of the directors themselves. This principle is considered to be fundamentally important, as it is intended to deter behaviours which are only geared towards the achievement of short-term results, which are not aligned with the risk profile of the Company or the Group. As described below, this risk should be seen as modest, given the nature of the Company's sector and activities. The directors are also entitled to a package of benefits, represented by personal use of a company car and mobile phone, the provision of free annual medical check-ups, and insurance cover under D&O-Directors&Officers policies. However, no social security or pension schemes are provided, other than the
- b) The annual bonus is a short-term incentive, intended to ensure that certain annual financial and profit results are achieved at consolidated level.
  - It is intended to direct the managers' efforts towards annual budget targets considered to be consistent with the pursuit of value creation over the longer term. It should be remembered that the policy of attentively managing the company's main operating risks, the nature of its sector and the type of business do not allow for the adoption of tactical moves intended to favour short-term results, to the detriment of medium-long term developments, because the conditions for such tactics do not exist.
  - The short-term targets are also set in a similar way. They are usually determined at the beginning of a three-year period, at the proposal of the Nomination and Remuneration Committee, and are never changed to reflect unfavourable developments in the macroeconomic and/or macro financial context.
  - Given the above, with regard to the nature of the Group's activities, the performance targets essentially translate into consolidated gross profit objectives which can easily be verified on the basis of the certified consolidated balance sheet data, without the need for any adjustments or corrections intended to avoid manipulation.

The inclusion of forecasts of business and financial parameters among the performance targets, for the ex-ante control of the sustainability of the Group's financial policies and its debt servicing capabilities is also intended to prevent the assumption of an undesirable level of financial risk. As the annual variable bonus is a short-term incentive, intended to create, year on year, conditions of financial sustainability for the plans underlying the creation of value over the long term, this type of bonus can also be linked to the ability to guarantee that the situation regarding financial risk and sources of finance is adequate, compared to the pursuit of the goal of increasing share value over time.

This objective can be represented by alignment with various business and financial parameters concerning the sustainability of financial policies, and the Group's capacity to service its debt. Examples of these parameters are given below:

- Net debt/EBITDA
- Net debt/net equity
- EBITDA/Net financial charges
- Gross financial charges/EBITDA
- Gross financial charges/Tangible net worth

Alternatively, and where possible by effect of the publicising of sensitive data, a benchmarking analysis is carried out with respect to the main international competitors and the short-term performance is calibrated on their profitability results on the assumption that these represent an appropriate means of comparison for determining the profitability considered adequate in the relevant sector/business for the Group.

- c) Payments are usually made to executive directors in consideration for three-year no-competition obligations covering Europe and the Mediterranean area, starting from the date when the director's term of office officially ends for any reason.
  - The no-competition clause also contains a prohibition on the enticement of Group employees and collaborators for a period of 18 months after the date of termination.
- d) In order to create greater alignment between the interests and behaviours of shareholders and the executive directors, by directing their efforts towards the Group's strategic objectives while achieving a close relationship between the financial returns obtainable by key managers, the results achieved by the Company, and the value created for shareholders, at its meeting on 18 March 2012, the Election and Remuneration Committee proposed the introduction of a long-term share-based remuneration plan for certain executive bodies, and also for those managers considered to be most deserving, in view of their ability to influence the Group's long-term financial results and profits.

In this sense, the Board of Directors allocated on 14 May 2012 a set number of performance stock grants, subject to the fulfilment of value creation targets during the three-year vesting period 2012-14.

The prerequisite for the allocation of these grants is the Esprinet Group's achievement of a minimum consolidated business profit target for the period 2012 to 2014.

This measurement is an indicator of the capacity for return on capital employed, and is calculated as the difference between the ratio between the operating profit, net of the notional taxes on that profit (NOPAT - Net Operating Profit After Taxes) and the capital employed and a "threshold" rate of return on capital and multiplied by the amount of capital employed.

Please refer to the Informative Document prepared in accordance with article 114-bis of the TUF and article 84-bis of the Issuers' Regulations (see APPENDIX B) for a more detailed description of the characteristics of this share-based plan.

The shares in question will not be allocated to the beneficiary directors before their term of office expires, and a similar period will also apply to senior managers employed on open-ended contracts, before they can exercise their accrued rights.

In order to ensure that the remuneration from share ownership rights is deferred by an appropriate period of time, in accordance with article 6 of the Preda Code, provision has also been made for a lock-up, which is applied to part of any shares allocated to the beneficiaries. The lock-up takes effect from the date on which the rights accrue, for an appropriate period, taking into account the type of activities carried out by the Company, and the related risk profiles.

In the particular case of Esprinet, the extent and duration of the restriction must reflect the fact that the policy of attentively managing the Company's main operating risks, the nature of its sector and activities do not allow for tactical moves designed to favour the achievement of medium-short-term results to the detriment of long-term ones.

e) In respect of other retention or incentive schemes, the parties in question must be identified (potentially the Chief Executive), and the appropriate content must be defined.

With regard to executive directors who are managers of the Company, their remuneration will be set by the Chief Executive Officer, according to criteria which are identical to those applicable to the executive directors, as described above, taking into account their contracts of employment.

Where the executive directors are employed on subordinate contracts, they will enjoy the same benefits (company car, mobile phone, additional pension, D&O-Director and Officers insurance etc.) as those applied to the first level of Company managers under the collective or supplementary company agreements in force at the time.

Given that the variable component of the remuneration paid to executive directors and managers with strategic responsibilities is subject to a maximum, compared to the fixed component, for executive directors, in cases where 100% of the set targets are attained, the weighting of the short-term variable remuneration with respect to the fixed component (including the remuneration paid for signing no-competition agreements) will be 31%.

The ratio between the fixed and variable components for executive directors has also been submitted for approval by independent consultants. The remuneration paid to executive directors has been judged to be consistent with that received by managers in corporations considered to be compatible in terms of size and complexity.

In the event of early termination of a directorship at the Company, or non-renewal, no particular indemnities are usually paid, other than the legal ones, nor are there any similar agreements with the executive directors in the event that their term of office ends due to a takeover offer.

### 4. REMUNERATION OF MANAGERS WITH STRATEGIC RESPONSIBILITIES

The remuneration policy for managers with strategic responsibilities other than executive directors is defined by the Chief Executive Officer, in accordance with the respective employment contracts, based on criteria which - where compatible - are similar to those used for executive directors except for greater focus on the specific operational areas managed.

The profile of a manager with strategic responsibilities has been assimilated to the figure of a Senior Manager, according to a study carried out by a leading consulting firm, the results of which were based on a complete review of the way in which the Group organizes and classifies its personnel.

In this context, in addition to the executive directors and standing members of the Board of Statutory Auditors, the following individuals were identified as managers with strategic responsibilities:

CFO-Chief Financial Officer (Group)

Country Manager - Italy

Country Manager - Spain (and Group Sales Manager)

It is worth noting that the Company's organisational chart does not include the figure of General Manager, and that, during the period just prior to the above-mentioned study, the number of senior managers was significantly reduced, after a review of the roles and responsibilities held by most of the front-line management led to the realisation that they did not fully reflect the criteria laid down by CONSOB and international standards.

The Group CFO is also an executive director of the Company, and is remunerated according to criteria and principles which are absolutely identical to those applied to the executive directors.

The remuneration policy for managers with strategic responsibilities who are not directors of the Company has the following purposes (similar to those applied to the executive directors):

- to attract and retain well-qualified executive personnel;
- to promote the creation of sustainable value over the medium-and long-term, the sustainability of value creation over time, and align the interests of shareholders and managers;
- to guarantee that remuneration is based on the results effectively achieved.

The policy consists of three main components:

- a) a fixed component including a package of benefits;
- b) a variable annual bonus, paid immediately, based on specific business and financial performance targets for each business unit, including the autonomous corporate entities;
- c) a variable deferred component, consisting of long-term incentive plans which have also been extended to include the Group's first- and second-level management. These plans are represented by deferred cash incentives and/or stock option plans or stock grants.

The fixed component (a) guarantees adequate basic remuneration for the work carried out by senior managers, and takes into account any reasons why the variable component might not be paid, or only partially paid, in the event that performance targets are not met.

The annual bonus (b) is a short-term incentive, intended to ensure that performance targets are met for individual business units – which may or may not be legally autonomous entities - in relation to which the managers in question hold decision-making powers which can influence the general economic and financial outlook, or specific parameters (such as the level of working capital).

All the long-term incentive plans (c) – whether share-based or monetary – are appropriate ways to ensure a sufficient level of loyalty and retention among senior management, as managers are given an incentive to remain with the Group and align their behaviours and interests with those of the shareholders, with the specific aim of avoiding over-focusing on short-term results.

In the past, the Group has made use of stock option plans and "hybrid" plans consisting of deferred cash payments and stock grants, upon attainment of the set objectives (performance shares).

At present the following plans are in place:

- a performance stock grant plan with a vesting period corresponding to 2010-12. The key contents of this plan are outlined in the Informative Document prepared in accordance with article 114-bis of the TUF and article 84-bis of the Issuers' Regulations. (See APPENDIX A for a more detailed description of the characteristics of this plan). This plan will expire when the Shareholders' Meeting approves the financial statements for the year ended 31 December 2012 and the respective shares, taking account of the share accrued with respect to the maximum possible number, will be allotted to beneficiaries in the period following such approval;
- a performance stock grant plan with a vesting period corresponding to 2012-2014, further described in paragraph 3 above and in APPENDIX B (Informative Document prepared in accordance with article 114-bis of the TUF and article 84-bis of the Issuers' Regulations), resolved by the Board of Directors on 14 May 2012, whose identified beneficiaries are a select number of managers with strategic responsibilities and key managers.

The elements common to the stock plans periodically used by the Group can be summarised as follows:

- the strike price is equivalent to the current price on the date of approval by the Meeting of Shareholders;
- the vesting period is three years from the date of allocation, for share-based components;
- exercise is conditional on the director being employed by the company at the time the share rights accrue;
- exercise is conditional on the fulfilment of "non market conditions" relevant to the achievement of the Group's income performance targets;
- for the stock option plans served by capital increases, exercise is subject to an anti-dilutive condition upon the fulfilment of market conditions relating to the minimum performance of the Esprinet share compared to the strike price;
- a time lag after the date on which the financial statements for the year are approved.

The cash component of the incentive plans is subject, both individually and collectively, to a maximum pre-set amount, expressed in absolute terms.

Due to the specific nature of share-based plans, it is not possible to formulate reliable ex-ante forecasts of the financial impact of the value of the stock option grants, compared to the fixed remuneration component and the annual bonus.

Past experience of plans which have matured indicates a high level of volatility for beneficiaries, as the options have proved to be heavily "in the money" or "out of the money" during the period of time when they can be exercised, and the related income has varied from 0 to a very large percentage of the fixed remuneration.

However, the impact on the Group's income statement, which can be evaluated ex-ante, as to the maximum level (equivalent to the number of rights multiplied by the unit value, determined according to commonly-accepted financial methods), and the related ratio compared to the financial impact of the fixed component and annual bonus, considered cumulatively for the years of the plans' duration, have always been monitored, and have corresponded to the pre-set maximums in terms of relative ratios.

The remuneration policy for managers with strategic responsibilities, whether or not they are tied to the Company and/or its subsidiaries under a contract of permanent employment, is defined by the Chief Executive, who proposes to the Board of Directors, on the basis of indications provided by the Nomination and Remuneration Committee, the adoption of general remuneration guidelines, which take due account of the need to align their pay with the medium-and long-term interests of the shareholders as a whole.

In practice, the remuneration of strategic managers at the Esprinet Group is defined in accordance with criteria and principles which are entirely identical to those applied to the executive directors, with regard to managers who also act as Directors of the Company, and according to criteria and principles which reflect the more general mechanisms of MBO-Management by Objectives, based on the achievement of individual performance targets.

Given that the variable component of the remuneration paid to executive directors and managers with strategic responsibilities is subject to a maximum, compared to the fixed component, for managers with strategic responsibilities, in cases where 100% of the set targets are attained, the weighting of the short-term variable remuneration with respect to the fixed component (including the remuneration paid for signing nocompetition agreements) will fall within a range of between 20% and 43%.

With regard to the share-based remuneration component, the Nomination and Remuneration Committee presents its recommendations to the Board of Directors, which is then able to provide an informed proposal for the application of that component, to the Meeting of Shareholders. Specifically, the Committee formulates what it considers to be the most appropriate proposals in relation to the bonus system, and once the proposed plan has been approved by the Meeting of Shareholders, it then monitors the evolution and application of the plan over time.

The individual beneficiaries of these plans are also identified by the Board of Directors.

The senior managers enjoy a package of benefits (car, mobile phone, additional pension, D&O-Directors and Officers insurance, etc.), which also extends to the whole of the first-level, and some of the second-level management, by virtue of the collective or supplementary company agreements in force at the time.

The annual remuneration of the regular members of the Board of Auditors is determined as a fixed rate, taking into account the professional tariffs in force at the time.

There is no reimbursement of expenses for their duties.

### 5. REMUNERATION OF EXECUTIVE DIRECTORS OF SUBSIDIARIES

The remuneration policy for the executive directors of the subsidiaries is combined with the policy applied to managers with strategic responsibilities.

In effect, the remuneration only follows the criteria and principles applied to top-level management, and therefore also the managers with strategic responsibilities, if the executives' profiles correspond to those of managers of strategic responsibilities.

In this case, the performance targets are calibrated to reflect the results of the individual companies, and it is only in the case in which the manager in question is materially able to influence these results, that the remuneration package is divided into the usual three main elements:

- a) a fixed component including a package of benefits;
- b) a variable annual component based on specific business and financial objectives;
- c) a deferred variable component consisting of long-term incentive plans represented by incentives which can be monetary (deferred cash) and/or share-based (stock option plans or stock grants).

Over time, due to the effect of changes in the Group's scope of consolidation, the evolution of the business, and taking into account the ways in which key operational decisions are made within the Group, the forms of remuneration expressly applied to the office of executive director of Esprinet's subsidiaries have gradually been phased out, with the exception of those positions whose profiles correspond, as mentioned, to those of senior managers.

Following proposals made by the Nomination and Remuneration Committee to the Esprinet Board of Directors, the remuneration of the managers thus identified has therefore been determined according to principles and criteria similar to those applied to senior managers.

### 6. REMUNERATION OF NON-EXECUTIVE DIRECTORS AND INDEPENDENT DIRECTORS

The remuneration of non-executive and independent directors is defined by the Meeting of Shareholders and reflects the level of commitment required from each individual, taking into account personal membership of one or more committees.

The remuneration of non-executive directors contains no variable components. In particular, there are no forms of remuneration tied to the achievement of financial objectives by the Company, nor do such managers receive share-based remuneration plans.

There is no reimbursement of expenses for their duties.

### **SECTION II**

### 1. PREAMBLE

This document has been drafted in accordance with article 123-ter, third paragraph, of the TUF. Its aim is to illustrate those items which make up the 2012 remuneration for executive directors and managers with strategic responsibilities, including members of the Board of Statutory Auditors, the Company and its subsidiaries.

Please note that the Company's organisational chart does not include the figure of General Manager.

These items have also been shown in table form, according to the outline contained in Schedule 7-bis of Appendix 3A to the Issuers' Regulations.

#### 2. PAYMENTS TO MEMBERS OF THE EXECUTIVE AND SUPERVISORY BOARDS

According to the resolutions passed by the Meeting of Shareholders in 2012, subsequently approved by the Board of Directors on 14 May 2012, the remuneration of executive directors for 2012 consists of the following elements:

- a) a fixed component, which includes a package of benefits, mainly consisting of remuneration for the office held, under article 2389 of the Civil Code;
- b) a variable annual bonus, paid immediately, based on specific objectives relating to the Group's consolidated business and financial performance;
- c) a component consisting of payments in return for non-competition and non-enticement obligations;
- d) a deferred variable component consisting of long-term incentive plans containing performance targets connected to the creation of long-term value.

In relation only to the Chief Executive Officer, Alessandro Cattani, by virtue of the post that he holds, he is also awarded, in accordance with the shareholders' resolution of 9 May 2012, a further fixed remuneration of €5.0 million payable in the event of a change of control.

As regards the long-term component referred to in point d) above, this coincides with the performance stock grant plan for the Company's shares subject to attainment of value-creation targets.

During the year, the amount paid in respect of the non-competition obligation, inclusive of tax and social security borne by the company, was in total €150,000, divided as follows:

Chairman Francesco Monti
 Deputy Chairman and Chief Executive Officer Maurizio Rota
 Chief Executive Officer Alessandro Cattani
 €50,000.00;
 €50,000.00.

The practice applied during the year was in line with the principles described in Section I of the Remuneration Report.

The payments to non-executive and independent directors are fixed, and are determined ex-ante, according to the commitment required from each individual in relation to his duties, and are in no way linked to the business or financial performance of the Company or the Group.

The payments are supplemented in cases where the directors are members of committees (specifically, the Internal Control and Risk Management Committee and the Nomination and Remuneration Committee), as provided for in the Self-Regulatory Code.

The remuneration of the regular members of the Board of Auditors is determined as a fixed rate, taking into account the professional tariffs in force at the time.

There is no reimbursement of expenses for their duties.

With regard to non-monetary benefits, the executive directors have the right to a company car, also for their own personal use. The related benefits are calculated in accordance with tax regulations, and form part of their gross pay.

### 3. PAYMENTS TO MANAGERS WITH STRATEGIC RESPONSIBILITIES

The Company has identified the following individuals as managers with strategic responsibilities, on the basis of a study specifically commissioned from a leading human resources consulting firm:

CFO-Chief Financial Officer (Group)
Country Manager - Italy
Country Manager - Spain (and Group Sales Manager)

The Group CFO, Valerio Casari, is also an executive director of Esprinet S.p.A., and is remunerated, taking into account the provisions of his contract of employment, according to the same criteria and principles as those applied to the executive directors. He therefore receives a fixed payment as director, a fixed payment as a leading executive of the Company, and a variable component based on the Group's achievement of business and financial objectives, as well as a payment in respect of a non-competition obligation similar to that signed by the Chief Executive Officer.

During the year, the amount paid in this regard, inclusive of tax and social security borne by the company, was €40,000.

He also receives a deferred component as the beneficiary (together with other employees of the Company and its subsidiaries), of two hybrid long-term incentive plans, made up of deferred cash payments and stock grants, specifically:

- a performance stock grant and deferred cash plan in place, with a vesting period corresponding to 2010-12. The key contents of this plan are outlined in the Informative Document prepared in accordance with article 114-bis of the TUF and article 84-bis of the Issuers' Regulations. (See APPENDIX A for a more detailed description of the characteristics of this plan). This plan will expire when the Shareholders' Meeting approves the financial statements for the year ended 31 December 2012 and the respective shares, taking account of the share accrued with respect to the maximum possible number, will be allotted to beneficiaries in the period following such approval;
- a performance stock grant and deferred cash plan with a vesting period corresponding to 2012-2014, further described in APPENDIX B (Informative Document prepared in accordance with article 114-bis of the TUF and article 84-bis of the Issuers' Regulations), resolved by the Board of Directors on 14 May 2012. This plan will expire when the Shareholders' Meeting approves the financial statements for the year ended 31 December 2014 and the respective shares, taking account of the share accrued with respect to the maximum possible number, will be allotted to beneficiaries in the period following such approval.

The Country Manager Italy received the following remuneration during the year, in line with his contract of employment:

- a) a fixed component including a package of benefits;
- b) a variable annual bonus based on specific individual MBO-Management by Objectives targets.

He also receives a deferred component as the beneficiary (together with other employees of the Company and its subsidiaries), of two hybrid long-term incentive plans, made up of deferred cash payments and stock grants, specifically:

- a performance stock grant and deferred cash plan in place, with a vesting period corresponding to 2010-12. The key contents of this plan are outlined in the Informative Document prepared in accordance with article 114-bis of the TUF and article 84-bis of the Issuers' Regulations. (See APPENDIX A for a more detailed description of the characteristics of this plan). This plan will expire when the Shareholders' Meeting approves the financial statements for the year ended 31 December 2012 and the respective shares, taking account of the share accrued with respect to the maximum possible number, will be allotted to beneficiaries in the period following such approval;
- a performance stock grant and deferred cash plan with a vesting period corresponding to 2012-2014, further described in Appendix B (Informative Document prepared in accordance with article 114-bis of the TUF and article 84-bis of the Issuers' Regulations), resolved by the Board of Directors on 14

May 2012. This plan will expire when the Shareholders' Meeting approves the financial statements for the year ended 31 December 2014 and the respective shares, taking account of the share accrued with respect to the maximum possible number, will be allotted to beneficiaries in the period following such approval.

The Country Manager Spain received the following remuneration during the year:

- a) a fixed component including a package of benefits;
- b) a variable annual component based on specific business and financial objectives of Esprinet Iberica.

He also received an indemnity in return for a non-competition obligation, in the amount of €50,000, inclusive of the tax and social security borne by the company.

With regard to non-monetary benefits, managers with strategic responsibilities – with the exception of members of the Board – are entitled to a company car, also for their own personal use. The related benefits are calculated in accordance with tax regulations, and form part of their gross pay.

### 4. Share incentive plans for members of the boards of directors and other managers with strategic responsibilities

Please refer to Table 3A and read the Informative Document drafted and published in accordance with article 114-bis of the TUF contained in APPENDIX A and in APPENDIX B.

### 5. MONETARY INCENTIVE PLANS FOR MEMBERS OF THE BOARDS OF DIRECTORS AND OTHER MANAGERS WITH STRATEGIC RESPONSIBILITIES

Please refer to Table 3B and read the Informative Document drafted and published in accordance with article 114-bis of the TUF contained in APPENDIX A and in APPENDIX B.

## 6. Shareholdings of Members of the executive and supervisory boards and managers with strategic responsibilities

Name	Office	No. of shares on 31/12/11 or appt. date	No. of shares bought	No. of shares sold	No. of shares on 31/12/12
Francesco Monti	Chairman	8,232,070	-	-	8,232,070
Maurizio Rota	Deputy Chairman and CEO	2,514,310	-	-	2,514,310
Alessandro Cattani	CEO	500,000	-	-	500,000
Giuseppe Calì	Director	7,732,000	-	-	7,732,000
Stefania Calì	Director	53,970	-	-	53,970
Valerio Casari	Director	-	-	-	-
Andrea Cavaliere	Director	-	-	-	-
Mario Massari	Director	-	-	-	-
Marco Monti	Director	-	-	-	-
Chiara Mauri	Director appointed on 9/05/2012	-	-	-	-
Umberto Giovanni Quilici (1)	Director appointed on 9/05/2012	20,000	-	-	20,000
Total Board of Directors		19,052,350	-	-	19,052,350
Giorgio Razzoli	Chairman	-	-	-	-
Emanuele Calcaterra	Regular Auditor	-	-	-	-
Mario Conti	Regular Auditor	-	-	-	-
Total Board of Statutory Audit	ors	-	-	-	-
Total Managers with strategic	responsibilities	1,067,618	-	-	1,067,618

#### Directors no longer in office

Name	Office	No. of shares on 31/12/11 or appt. date	No. of shares bought	No. of shares sold	No. of shares on leaving office
Matteo Stefanelli	Director until 9/05/2012	-	-	-	-
Paolo Stefanelli	Director until 9/05/2012	7,730,500	-	-	7,730,500
Angelo Miglietta	Director until 9/05/2012	-	-	-	-
Paolo Vantellini	Director from 9/05/12 to 17/12/12	-	-	-	-
Total		7,730,500	-	-	7,730,500

<sup>(1)</sup> shares held by spouse

The above table illustrates the shareholdings held in the Company and its subsidiaries at the start and end of the year, together with any sales and purchases.

#### PAYMENTS MADE IN 2012

### TABLE 1 - Payments made to executive bodies, general managers and other managers with strategic responsibilities

Table 1 below shows the payments made to Directors, Auditors and the aggregate payments to Managers with Strategic Responsibilities.

Separate details are given of the payments received by subsidiaries and/or associates. All persons who held the above positions during the year are included, even if they only held the position for a fraction of the year.

#### In particular:

- the column "Fixed payments" shows, on an accrual basis, the fixed remuneration, gross of social security charges and taxes payable by the employee; lump-sum reimbursements of expenses and attendance fees are excluded insofar as these are not provided for;
- the column "Remuneration from subordinate employment" shows, on an accrual basis, the remuneration from subordinate employment gross of social security charges and taxes payable by the employee, excluding compulsory collective social security charges payable by the Company and the severance pay reserve. Lump-sum reimbursements of expenses and attendance fees are excluded insofar as these are not provided for;
- the column "payments for participation in Committees" shows, on an accrual basis, the payment owing to Directors for their participation in the Committees set up by the Board. It is specified that the Directors Andrea Cavaliere, Mario Massari and Paolo Vantellini (up to the date of his resignation) are members of the Nomination and Remuneration Committee and Control and Risks Control, and the payment stated includes the remuneration for both committees:
- the column "Variable non-equity payments" shows, in the item "Bonuses and other incentives", the short-term incentives accrued in the year with respect to the respective rights accrued following checking and approval of the performance results by the competent company bodies, as specified in further details in the Table "Monetary incentive plans for members of the board of directors, general managers and other managers with strategic responsibilities;" the column "Profit sharing" contains no figures insofar as there are no forms of profit sharing;
- the column "Non-monetary basis" shows, on an accrual and taxability basis, the value of the fringe benefits granted;
- the column "Other payments" contains no figures insofar as there is no additional remuneration arising from other services provided;
- the column "Total" shows the sum of the amounts in the previous items;
- the column "Fair value of equity payments" shows the fair value accrued in the year in relation to the stock grant plans in existence, estimated according to international accounting principles that distribute the respective cost over the vesting period;
- the column "Indemnity for end of office or severance of employment relationship" contains no figures insofar as no directors stood down from office during the period who were entitled to an indemnity for end of office.

Table 1: Payments made to executive bodies, general managers and other managers with strategic responsibilities

(figures in EUR '000)

				Fixed pa	Fixed payments		Variable non-e	Variable non-equity payments					
Name and surname	Office	Period in office	Expiry of term	Fixed	Remuneration from subordinate employment	Payments for membership of Committees	Bonuses and other incentives (6)	Profit sharing	Non-monetary benefits <sup>(8)</sup>	Other payments	Total	Fair value of equity payments (9)	Indemnity for end of office or severance pay
Francesco Monti	Chairman	01.01/31.12.2012	2015 (1)	400			200		က	•	603		
Maurizio Rota	Deputy Chairman and CEO	01.01/31.12.2012	2015 (1)	400		•	200	•	5	'	909	163	
Alessandro Cattani	CEO	01.01/31.12.2012	2015 (1)	400		•	200	•	4	•	604		•
Valerio Casari	Director	01.01/31.12.2012	2015 (1)	28	258	•	150	•	4	•	440	169	•
Giuseppe Calì	Director	01.01/31.12.2012	2015 (1)	31		•	•	•	•	•	31		
Marco Monti	Director	01.01/31.12.2012	2015 (1)	31		•	•	•	•	•	31		
Stefania Calì	Director	01.01/31.12.2012	2015 (1)	31		•	•	•	•	•	31		
Mario Massari (3)	Director	01.01/31.12.2012	2015 (1)	31		46	•	•	•	•	77		
Andrea Cavaliere (3)	Director	01.01/31.12.2012	2015 (1)	31		44	•	•	•	•	75		
Umberto Giovanni Quilici	Director	09.05/31.12.2012	2015 (1)	19		•	•	•	•	•	19		
Chiara Mauri	Director	09.05/31.12.2012	2015 (1)	19			•	•	•	•	19		
Paolo Vantellini (3)	Director	09.05/17.12.2012	17/12/2012	19		30	•	•	•	•	49		
Paolo Stefanelli	Director	01.01/09.05.2012	09/05/2012	12			•	•		•	12		
Matteo Stefanelli	Director	01.01/09.05.2012	09/05/2012	12			•	•	•	•	12		
Angelo Miglietta (2)	Director	01.01/09.05.2012	09/05/2012	12		14	•	•	•	•	26		
	Non-director managers with strategic responsibilities (4)	rategic responsibilities (4)			234		0	•	4	,	247	82	
Giorgio Razzoli	Chairman of Board of SA	01.01/31.12.2012	2015 (1)	80		٠	•	•	•	•	- 80		
Emanuele Calcaterra	Regular Auditor	01.01/31.12.2012	2015 (1)	22		•	•	•	•	•	57		
Mario Conti	Regular Auditor	01.01/31.12.2012	2015 (1)	61		•	•	•	•	•	61		
(l) Payments to company preparing financial statements	ring financial statements			1,674	492	134	759		20	'	3,079	577	) '     
	Non-director managers with strategic responsibilities (5)	rategic responsibilities (5)		250		•	223			•	473		
Emanuele Calcaterra	Regular Auditor	01.01/31.12.2011	2015 (1)	14		•	•	•	•	•	14		
Mario Conti	Regular Auditor	01.01/31.12.2011	2015 (1)	11		•	•	•	•	•	11		
(II) Payments from subsidiaries and affiliates	and affiliates			275			223	•		•	498		
(III) Total				1,949	492	134	982	•	20	'	3,577	577	<b>'</b>

Date of approval of financial statements for year ending 31 December 2014.

Member of the Nomination and Remuneration Committee.

Member of the Control and Risks Committee and of the Nomination and Remuneration Committee. The payment represents the total remuneration for participation in both committees. Ø Ø €

Includes 1 manager in office on 31 December 2012.

Includes 1 manager in office on 31 December 2012

See Table 3B "Bonus for the year payable". Finge benefit in the form of use of company car. See Table 3A (corresponds to the figurative cost recorded in 2012).

TABLE 3A - Incentive plans based on financial instruments other than stock options, for members of the Board of Directors, general managers and other directors with strategic responsibilities

Table 3A below shows the stock grants awarded to Directors and the aggregate stock grants awarded to other Managers with Strategic Responsibilities.

It shows, in particular, the stock grants for Esprinet shares, exercisable after three years have passed since the allotment date, in relation to the two share-based incentive plans in existence, the last of which was granted in 2012.

The table shows, in the column "financial instruments allocated during the year", the figure contained in the column "fair value of equity payments" from Table 1.

Table 3A: Incentive plans based on financial instruments other than stock options, for members of the Board of Directors, general managers and other managers with strategic responsibilities - 1/2

(figures in EUR '000)

				Financial instruments allotted in previous years, not vested during the year	ments allotted rs, not vested 1e year		Financial in	Financial instruments allotted during the year	during the year		Financial instruments allotted and vested during the year and not allocated	Financial instruments allotted and vested during the year and allocatable	4	Financial instruments accrued during the year
	Name and surname	Office	Plan	Number of type of financial instruments	Vesting period	Number and type of financial instruments	Fair value on allotment date	Fair value on allotment date Vesting period	Allotment date	Market price on allotment date	Number and type of financial instruments	Number and type of financial instruments	Value on maturity date	Fair value
	Maurizio Rota	Deputy Chairman and Chief Executive Officer	Stock grant (Approved by the BoD on 14/05/2012)(1)			308,036 Esprinet S.p.A. ordinary shares	733	14/05/2012 Date of approval FS 2014	14/05/2012	2.64				163
	Alessandro Cattani	Chief Executive Off.	Stock grant (Approved by the BoD on 14/05/2012)(1)			308,036 Esprinet S.p.A. ordinary shares	733	14/05/2012 Date of approval FS 2014	14/05/2012	2.64				163
(I) Payments to company preparing	Valerio Casari	Director	Stock grant (Approved by the BoD on 27/04/2010) <sup>(1)</sup>	11,667 Esprinet S.p.A. ordinary shares	from 28/04/2010 to 30/04/2011									
financial statements	s Valerio Casari	Director	Stock grant (Approved by the BoD on 27/04/2010)(1)								584 Esprinet S.p.A. ordinary shares	11,083 Esprinet S.p.A. ordinary shares	79	13
	Valerio Casari	Director	Stock grant (Approved by the BoD on 27/04/2010)(1)	11,666 Esprinet S.p.A. ordinary shares	from 28/04/2010 to 30/04/2013									20
	Valerio Casari	Director	Stock grant (Approved by the BoD on 14/05/2012)(1)			256,696 Esprinet S.p.A. ordinary shares	611	14/05/2012 Date of approval FS 2014	14/05/2012	2.64				136
	Total Valerio Casari													169
(III) Total							2,078						62	495

Table 3A: Incentive plans based on financial instruments other than stock options, for members of the Board of Directors, general managers and other managers with strategic responsibilities - 2/2

(Tigures in EUK '000)

										Financial instruments allotted and vested during the year and not allocated	Financial instruments allotted and vested during the year and allocatable	ments allotted rring the year catable	Financial instruments accrued during the year
	Office	Plan	Number of type of financial instruments	Number and type of financial Vesting period instruments	Number and type of financial instruments	Fair value on allotment date	Fair value on allotment date Vesting period Allotment date	Allotment date	Market price on allotment date	Number and type of financial instruments	Number and type of financial instruments	Value on maturity date	Fair value
	Non-director managers with strategic responsibilities	Stock grant (Approved by the BoD on 27/04/2010) <sup>(1)</sup>	11,667 Esprinet S.p.A. ordinary shares	11,667 from Esprinet S.p.A. 28/04/2010 to ordinary 30/04/2011 shares									
(I) Payments to company	(i) Payments to Non-director managers with strategic responsibilities company	Stock grant (Approved by the BoD on 27/04/2010)(1)								584 Esprinet S.p.A. ordinary shares	11,083 Esprinet S.p.A. ordinary shares	62	13
financial	Non-director managers with strategic responsibilities	Stock grant (Approved by the BoD on 27/04/2010)(1)	11,666 Esprinet S.p.A. ordinary shares	11,666 from Esprinet S.p.A. 28/04/2010 to ordinary 30/04/2013 shares									20
	Non-director managers with strategic responsibilities	Stock grant (Approved by the BoD on 14/05/2012)(1)			92,411 Esprinet S.p.A. ordinary shares	220	14/05/2012 Date of approval FS 2014	14/05/2012	2.64				49
(III) Total						220						62	82

### TABLE 3B - Monetary incentive plans for members of the Board of Directors, general managers and other directors with strategic responsibilities

Table 3B shows the short and long-term variable monetary incentives payable to executive directors and aggregate incentives for other managers with strategic responsibilities.

### In particular:

- the column "Bonus for the year payable/paid" shows the short-term variable incentive payable based on the final performance achieved by the competent company bodies in relation to the targets set for the Year:
- the column "Bonus for the year deferred" shows the amount of the basic incentive awarded in the year in accordance with the long-term monetary incentive plans;
- the column "Bonus for the year deferral period" shows the length of the vesting period for the long-term incentives awarded in the year;
- the column "Bonuses from previous years no longer payable" contains no figures insofar as there are no bonuses deferred from previous years still to be paid out at the start of the year and which are no longer payable as a result of not meeting the relevant conditions;
- the column "Bonuses from previous years payable/paid" contains no figures insofar as there are no bonuses deferred from previous years still to be paid out at the start of the year and paid or payable during the year;
- the column "Bonuses from previous years still deferred" shows the incentives awarded in previous years, in accordance with the long-term plans that have not yet matured (vested);
- the column "Other bonuses" contains no figures insofar as there are no other bonuses awarded.

The total for the column "Bonus for the year - payable/paid" tallies with the total contained in the column "Bonuses and other incentives" from Table 1.

Table 3B: Monetary incentive plans for members of the Board of Directors, general managers and other managers with strategic responsibilities

(figures in EUR '000)

			Bo	Bonus for the year	/ear	Bonus	Bonuses from previous years		Other bonuses
Name and surname	Office	Plan	Payable / Paid	Deferred	Deferral period	No longer payable	Payable / Paid	Still deferred	
Francesco Monti	Chairman BoD	2012 Annual Monetary Incentive Plan - BoD 14 May 2012	200						
Maurizio Rota	Deputy Chairman BoD and CEO	2012 Annual Monetary Incentive Plan - BoD 14 May 2012	200					•	
Alesandro Cattani	CEO	2012 Annual Monetary Incentive Plan - BoD 14 May 2012	200				•		
Valerio Casari	Director	2012 Annual Monetary Incentive Plan - BoD 14 May 2012	150						
Non-director manag	Non-director managers with strategic responsibilities (1) 2012 Annual Monetary Incentive Plan	2012 Annual Monetary Incentive Plan	<b>o</b>					,	
Maurizio Rota	Deputy Chairman BoD and CEO	Long Term Incentive Plan (decided by the BoD on 14/05/2012 ) <sup>(3)</sup>		37	three years				
Alesandro Cattani	CEO	Long Term Incentive Plan (decided by the BoD on 14/05/2012 ) (3)		37	three years			•	
Valerio Casari	Director	Long Term Incentive Plan (decided by the BoD on 27/04/2010) <sup>(4)</sup>						23	
Valerio Casari	Director	Long Term Incentive Plan (decided by the BoD on 27/04/2010) <sup>(4)</sup>		4				18	
Valerio Casari	Director	Long Term Incentive Plan (decided by the BoD on 27/04/2010) <sup>(4)</sup>		9				12	
Valerio Casari	Director	Long Term Incentive Plan (decided by the BoD on 14/05/2012 ) <sup>(3)</sup>		31	three years				,
Non-director manago	Non-director managers with strategic responsibilities (1)							23	
Non-director manago	Non-director managers with strategic responsibilities (1)	Long (deci		4				18	
Non-director manage	Non-director managers with strategic responsibilities (1)	Long Term Incentive Plan (decided by the BoD on 27/04/2010) <sup>(4)</sup>		9				12	
Non-director manage	Non-director managers with strategic responsibilities (1)			11	three years			,	
(I) Total payments to company preparing financial statements	al statements		759	134				108	
Non-director managers with strategic responsibilities (2)	tegic responsibilities (2)	2012 Annual Monetary Incentive Plan	223						
(I) Total payments from subsidiaries and affiliates	s		223						
(III) Total			982	134		•		108	ı

Includes 1 manager in office on 31 December 2012 Ξ

Includes 1 manager in office on 31 December 2012

The cost recorded on the income statement in 2012, of the part of the monetary component accruing during the year, the payment of which is deferred until approval of the financial statements for the year ending 31 December 2014. The cost recorded on the income statement in 2012, of the part of the monetary component accruing during the year, the payment of which is deferred until approval of the financial statements for the year ending 31 December 2012. Ø Ø £

#### **APPENDICE A**



### **Informative Document**

prepared in accordance with Article 114-bis of Legislative Decree 58/98 and with Art. 84-bis of the Regulations for Issuers no. 11971/99 as subsequently amended

Stock grant plan for the grant of Esprinet S.p.A. ordinary shares to directors, managers and employees of Esprinet S.p.A. and subsidiaries

#### **Definitions**

Beneficiaries: the Group's employees, managers and directors who will be

identified by the Board of Directors, on the proposal of the Nomination and Remuneration Committee, as being entitled to be allotted rights in the grant of Esprinet S.p.A. ordinary shares

**Esprinet or Company:** Esprinet S.p.A.

**Esprinet Group:** the group of companies controlled by Esprinet S.p.A. within the

meaning given in Art. 2359 of the Italian Civil Code

**Guidelines:** the guidelines for the grant of Esprinet S.p.A. ordinary shares

for the period 2010-12 as approved by the Board of Directors

on 8 April 2010

**Informative Document:** this informative document

Inside Information: information about an issuer of financial instruments whose

disclosure to the public might, on the basis of Art. 114-bis of TUF, significantly affect the prices of those financial instruments

MTA: the Mercato Telematico Azionario organised and managed by

Borsa Italiana S.p.A.

**Plan:** the Esprinet Group's long-term incentive plan

Regulations: the document containing all terms, conditions, characteristics

and procedures for implementation of the Plan

Regulations for Issuers: the Consob Regulations adopted under resolution no. 11971 of

14 May 1999, as subsequently amended

Shares: Esprinet S.p.A. ordinary shares listed on the MTA organised

and managed by Borsa Italiana S.p.A.

Stock Grant Plan: the part of the Esprinet Group's long-term incentive plan relating

to the grant of Shares

Subsidiaries: the companies controlled by Esprinet S.p.A. pursuant to Art.

2359 of the Italian Civil Code

TUF: Italian Finance Act (Legislative Decree no. 58 of 24 February

1998, as subsequently amended)

### **Preamble**

On 18 March 2010, the Board of Directors of Esprinet S.p.A., acting on the basis of the guidelines and general criteria established by the Nomination and Remuneration Committee, decided to refer to the Shareholders' Meeting, called for 27 and 28 April 2010 at first and second call respectively, the adoption by the Esprinet Group of a "Long-Term Incentive Plan" for the Esprinet Group's senior management.

The maximum number of Shares made available to service the allotment of stock grant rights amounts, in total, to 200,000 shares.

On 8 April 2010, the Board of Directors approved the Plan Guidelines and delegated responsibility to the Chairman of the Board of Directors, following consultation with the Nomination and Remuneration Committee, to identify the beneficiaries of the Plan and to draw up a set of Regulations governing all terms, conditions, characteristics and procedures for implementation of the aforementioned Guidelines.

The Plan is based on giving Beneficiaries:

- (i) monetary incentives ("deferred cash compensation") and/or
- (ii) stock grant rights.

As regards the Stock Grant Plan, this is classified as a "significant plan" within the meaning of Art. 84-bis, paragraph 2, of the Regulations for Issuers.

This Informative Document is drawn up in accordance with the instructions contained in Schedule 7 of Appendix 3A to the Regulations for Issuers in order to provide shareholders with the information necessary to exercise their voting rights in shareholders' meetings in an informed manner.

### 1. Plan Beneficiaries

1.1 Plan Beneficiaries who are members of the Board of Directors of Esprinet S.p.A., of its controlling companies and of the companies that it directly or indirectly controls

On the basis of the guidelines and criteria outlined by the Nomination and Remuneration Committee, it is fair to assume that the Plan Beneficiaries, who will be identified by name when the Plan Regulations are drawn up, may also include members of the Board of Directors of Esprinet, of its controlling companies and of the companies that it controls directly or indirectly. However, in view of the information stated above, this information is not available on the date of this Informative Document.

### 1.2 Categories of employees or staff of Esprinet S.p.A. and of its controlling or subsidiary companies

On 8 April, the Board of Directors also decided, in principle, to allot stock grant rights, in addition, to the senior management of the Esprinet Group represented by the managers of Esprinet or its subsidiary companies who, on account of the duties performed or responsibilities assigned, play significant roles within the Group and can make an active contribution towards creating value for shareholders.

General staff of the Company or of its subsidiary companies are not included among the Plan Beneficiaries.

### 1.3 Names of individuals belonging to particular groups

#### 1.4 Description and numbers of particular categories of managers

The Plan is also aimed at individuals who perform management functions as specified in Art. 152-sexies, paragraph 1, letter c), c.2 within the Company and in some of its subsidiary companies, who are included among the key managers identified in point 1.2 above.

The names of the actual Plan Beneficiaries and the number of stock grant rights allotted to each of them will, however, be identified in the Group's interests, on the proposal of the Nomination and Remuneration Committee, at the time of drawing up the Regulations, with the exclusive objective of creating the conditions for maximising value for shareholders and taking into account the relative importance of each Beneficiary in terms of achievement of the Company's and the Group's financial results, the responsibility and strategic importance of their position, their potential and any other useful factor.

Therefore, on the date on which this Informative Document is drawn up, the information referred to in points 1.3 and 1.4 of Schedule 7 of Appendix 3A to the Regulations for Issuers is not available and will therefore be notified subsequently in accordance with Art. 84-bis, paragraph 5, letter a) of the Regulations for Issuers.

It is specified that there are no natural persons controlling Esprinet S.p.A..

It is also specified that the characteristics of the Plan will not be different for different categories of employees.

### 2. Reasons for adopting the Plan

#### 2.1 Objectives of the Plan

The purpose of introducing the Plan is to develop a culture rooted deeply in the creation of value for shareholders.

In particular, the Plan aims to:

- i) ensure an appropriate degree of retention and loyalty among key managers, by incentivising them to stay with the Group;
- ii) align the behaviours and interests of shareholders and key managers, by directing the latter's efforts towards achieving the Group's strategic objectives while, at the same time, obtaining a strict correlation between economic returns achievable by highly talented managers, company results achieved and value created for shareholders.

### 2.1.1 a) Reasons and criteria forming the basis of the relationship between compensation in the form of shares and other pay components of Beneficiaries

On the date of this Informative Document, stock grant rights have not yet been allotted to Beneficiaries and it is not, therefore, possible to identify for each Beneficiary the ratio between compensation in the form of shares and other kinds of compensation.

Nonetheless, the Nomination and Remuneration Committee, which used external advisers in defining its guidelines and criteria concerning the definition of the Plan, has provided certain details about the correct balancing of the two components, and the Board of Directors is urged to follow these guidelines when it comes to implementing the Plan.

#### 2.1.1 b) Aims of long-term incentive plans

See point 2.1 above.

### 2.1.1 c) Criteria for defining the time horizon of long-term incentive systems

The Plan's three-year horizon corresponds to the duration of previous stock based plans, notably in the form of "stock option" plans, tallies with the practice of listed companies having incentive plans of similar content and is considered to represent a suitable compromise between retention, on the one hand, and incentivisation to achieve results over a suitable time period, on the other.

### 2.2 Key variables, including in the form of performance indicators considered for the Plan

The Plan serves both retention and incentivisation purposes with the objective of creating value on the part of Beneficiaries.

In view of this objective, therefore, the allotment of stock grant rights is subject to the conditions precedent that the Beneficiary is still employed by the Group on the date on which his respective rights mature and that he achieves specific performance targets.

Financial performance targets are generally concerned with absolute levels of consolidated operating profit (EBIT), to be achieved cumulatively for the years 2010, 2011 and 2012 and determined on the basis of the certified and approved consolidated financial statements for the years ended 31 December 2010, 2011 and 2012.

Since these are cumulative targets, it is specified that, provided that the Beneficiary remains in his post, if the target is achieved for one year but was not achieved in the previous year, the rights temporarily not vested in that previous year will subsequently be re-allotted.

### 2.2.1 a) More detailed information about the factors and criteria used to identify particular characteristics regarding the form of compensation in Shares

Not applicable.

# 2.2.1 b) More detailed information about the factors and criteria used to identify particular characteristics regarding the form of compensation in Shares for particular groups of Beneficiaries

Not applicable.

# 2.2.1 c) More detailed information about the reasons behind the choice of the specific compensation identified in the case of plans setting out particular conditions for particular groups of Beneficiaries

Not applicable.

#### 2.3 Factors determining the extent of compensation based on financial instruments

In identifying the share-based compensation for each Beneficiary, the Board of Directors will, following consultation with the Nomination and Remuneration Committee, base its decision primarily on the following factors:

- current level of compensation;

- importance and capacity to influence the achievement of the Company's and the Group's financial results, growth and future prospects;
- level of experience, expertise and management responsibility;
- strategic importance of the position held within the Company;
- future potential in terms of professional development.

### 2.3.1 a) More detailed information about the factors considered when deciding on the extent of compensation in Shares

Not applicable.

### 2.3.1 b) More detailed information about the factors considered in introducing changes with respect to previous similar plans

The decision to offer a stock grant plan rather than a stock option plan, when other contextual conditions (e.g. duration, non-market conditions, etc.) are substantially equivalent, comes from suggestions received from the Nomination and Remuneration Committee - which, in turn, has been further discussed with external advisers - to the extent that the compensation obtainable by Beneficiaries is less uncertain.

# 2.3.1 c) More detailed information about the way in which any compensation obtainable on the basis of previous similar plans influenced the decision to provide compensation in the form of Shares under the Plan

Not applicable.

### 2.3.1 d) More detailed information about coherency between factors behind the determination of compensation and targets set

Not applicable.

### 2.4 Reasons behind any decision to set up compensation plans based on financial instruments not issued by the Company

Not applicable.

### 2.5 Assessments regarding major tax and accounting implications that have affected the definition of the Plan

No major tax or accounting implications were considered in the definition of the Plan.

The Plan was defined on the basis of the current rules and regulations. The Stock Grant Plan will be subject to tax and social security rules and to any other rules applicable from time to each individual Beneficiary, according to the country of residence and any other relevant factor.

### 2.6 Possible support for the Plan by the Special Fund for Incentivising Worker Participation in Companies, pursuant to Art. 4, paragraph 112, of Law no. 350 of 24 December 2003

There is no support for the Plan by the Special Fund for Incentivising Worker Participation in Companies, pursuant to Art. 4, paragraph 112, of Law no. 350 of 24 December 2003

### 3. Approval process and timetable for the stock grant

### 3.1 Scope of the powers and functions delegated by the shareholders' meeting to the Board of Directors for the purposes of implementing the Plan

For the purposes of implementing the Plan, the Shareholders' Meeting called for 27 April 2010 at first call and, where necessary, for 28 April 2010 at second call, is asked to resolve on the following agenda item:

"Approval, pursuant to Art. 114-bis of Legislative Decree no. 58/1998, of a Compensation Plan ("Long-Term Incentive Plan") for members of the Board of Directors of the Company and/or its subsidiaries and for employees of the Company and/or its subsidiaries, valid for the period 2010/2011/2012 and concerning the grant of a maximum of 200,000 shares in the Company's stock ("stock grant") to beneficiaries to be identified by the Board of Directors; authorisation for the Board of Directors, pursuant to Art. 2357-ter, first paragraph, of the Italian Civil Code, to use the Company's treasury shares in the number necessary to execute the Compensation Plan within 60 (sixty) days of the approval of the financial statements for the year ended 31 December 2012; related and resulting resolutions."

Therefore, the Shareholders' Meeting will be asked to grant the Board of Directors the powers necessary and/or expedient to execute the Plan.

These powers were exercised by the Board of Directors, conditional upon respective approval by the Shareholders' Meeting, on 8 April when, following approval of the Plan Guidelines, the Chairman of the Board of Directors, after consultation with the Nomination and Remuneration Committee, was delegated the power to identify the Plan Beneficiaries and to draw up a set of Regulations containing all of the terms, conditions, characteristics and procedures for implementation of the aforesaid Guidelines.

In particular, the Shareholders' Meeting will be asked to grant the Board the necessary powers to:

- identify, on the proposal of the Nomination and Remuneration Committee, the Beneficiaries of stock grant rights;
- determine the number of stock grant rights pertaining to each Beneficiary;
- set the financial performance targets on which the accrual of stock grant rights is conditional;
- service the Plan using a maximum of 200,000 treasury shares according to pre-determined terms and conditions;
- determine, for all or only some Beneficiaries, any lock-up restrictions including by virtue of the effect of the provisions contained in the new wording of Art. 7 of the Corporate Governance Code for Listed Companies ("Directors' Remuneration"), approved by the Corporate Governance Committee of Borsa Italiana S.p.A. on 3 March 2010 and published on 24 March 2010;
- approve the Plan Regulations containing all terms, conditions, characteristics and procedures for implementation of the Plan;
- establish any other information necessary and/or useful for the implementation of the Plan.

### 3.2 Subjects responsible for managing the Plan and their function and powers

The Board of Directors is responsible for managing the Plan, subject to approval and grant of

the powers referred to in point 3.1 above.

Any operational duties necessary for the formal execution of certain aspects of the Plan will be carried out by the Human Resources Management Department of Esprinet S.p.A..

### 3.3 Existing procedures for reviewing the Plan

The Board of Directors reserves the right at any time to make any changes and additions to the Plan in terms of its application and implementation, in accordance with the general guidelines established by the Nomination and Remuneration Committee, where such changes and additions are, at its sole discretion, deemed useful if not necessary to achieve the aims of the Plan, while complying substantially with the authorisations given by the Shareholders' Meeting.

The Board of Directors reserves the right, where necessary, to change the number of shares underlying the stock grant rights, if operations affecting the Company's share capital occur during the vesting period. These include, but are not limited to, reverse stock splits and/or stock splits, capital increases through bonus and/or paid issues, mergers, demergers, distributions of extraordinary dividends through withdrawal of reserves, assignment of Company assets to shareholders and capital reductions.

Any other substantial changes which might be necessary in the light of changing environmental and/or economic conditions and for which it might be advisable, in the light of the Plan's aims, to review the Group's objectives, must be put to the Shareholders' Meeting.

#### 3.4 Means of determining the availability and grant of the Shares to which the Plan relates

The stock grant rights concern a maximum of 200,000 ordinary shares of the Company. The 200,000 shares that the Company will use to service the Plan are already available to the Company, representing only a fraction of the treasury shares held currently totalling 1,350,000. These shares will remain tied up in a securities deposit created especially for this purpose and held in the Company's name at a reputable bank.

### 3.5 Role performed by directors in determining the characteristics of the Plan; any conflicts of interest involving the directors concerned

As specified in point 1.1 above, Valerio Casari, Group Chief Financial Officer, has a conflict of interests in his capacity as member of the Board of Directors and potential Plan Beneficiary based on the information received to date by the Nomination and Remuneration Committee. He therefore abstained from the vote that took place in the board meeting held on 8 April 2010 regarding the approval of the Directors' Report on the approval of the Plan.

### 3.6 Date of the decision taken for the proposed approval of the Plan

On 18 March 2010, the Board of Directors of Esprinet S.p.A., acting on the basis of the guidelines and general criteria established by the Nomination and Remuneration Committee, decided to refer to the Shareholders' Meeting, called for 27 and 28 April 2010 at first and second call respectively, the adoption by the Esprinet Group of a "Long-Term Incentive Plan" for the Esprinet Group's senior management.

The maximum number of Shares made available to service the allotment of stock grant rights amounts, in total, to 200,000 shares.

On 8 April 2010, the Board of Directors approved the Plan Guidelines, which reflect the general characteristics of the Plan and the preliminary means of granting the Shares to which the Stock Grant Plan relates, and delegated responsibility to the Chairman of the Board of Directors, following consultation with the Nomination and Remuneration Committee, to identify the

beneficiaries of the Plan and to draw up a set of Regulations containing all terms, conditions, characteristics and procedures for implementation of the aforementioned Guidelines.

### 3.7 Date of the decision taken about the Stock Grant and any proposals made by the Nomination and Remuneration Committee

The names of the actual Plan Beneficiaries and the number of stock grant rights allotted to each of them will be identified by the Board of Directors, on the proposal of the Nomination and Remuneration Committee, at the time of approving the Plan Regulations containing all terms, conditions, characteristics and procedures for implementation of the aforementioned Guidelines.

On the present date, except as specified in Art. 1.1 above, the Plan Beneficiaries are not therefore identified either by name or by category.

### 3.8 Market price recorded by the Shares on the date of proposed approval of the Plan and allotment of stock grant rights to Beneficiaries

On 18 March, the date on which the Board of Directors of Esprinet S.p.A. decided to refer the adoption of the Plan to the Shareholders' Meeting, the official price of the Shares recorded on Borsa Italiana S.p.A.'s MTA was EUR 8.01.

On 8 April, the date on which the Board of Directors approved the Plan Guidelines, the official price of the Shares recorded on Borsa Italiana S.p.A.'s MTA was EUR 7.64.

As regards the recorded market price of the Shares on the date of allotment of stock grant rights, it is specified that this information is not presently available since this grant had not yet taken place on the date on which this Informative Document was written.

This information will be published on the date when these rights are allotted, pursuant to Article 84-bis, paragraph 5, letter a), of the Regulations for Issuers.

### 3.9 Comments about the timing of the grant of the Shares and disclosure of any inside information

It is specified that the Board of Directors, having 60 days as from the end of the vesting period, i.e. from the approval of the Consolidated Financial Statements of the Esprinet Group for the year ended 31 December 2012, in which to grant the Shares corresponding to the rights accrued by each Beneficiary, must take care to exercise that right in such a way that it does not adopt the decisions referred to above at the same time as any decisions that fall within the definition of Inside Information and that, insofar as such, they may substantially affect the price of the Shares and interfere with the proper conduct of the procedures for the grant of the Shares.

### 4. Characteristics of the shares granted

### 4.1 Form of the Plan

Under the Plan, Beneficiaries will be granted the right, subject to the conditions precedent that they achieve specific financial performance targets and that they remain with the Group, to receive a pre-determined number of free Shares from the Company.

The maximum total number of Shares that can be granted by the Company is 200,000.

These shares consist in their entirety of treasury shares already held by the Company on the date of this Informative Document, which will be tied up in a securities deposit created especially for this purpose and held in the Company's name at a reputable bank.

#### 4.2 Vesting period

The duration of the Plan (or "vesting period"), by which is meant the period of time in which the Board of Directors has the right to identify Beneficiaries and to decide to allot stock grant rights, is 3 years although it may be possible to obtain further extensions subject to authorisation from the Shareholders' Meeting.

The Plan will therefore be executed with the physical delivery of the Shares within 60 days of the date of approval of the Consolidated Financial Statements of the Esprinet Group for the year ended 31 December 2012.

#### 4.3 Term of the Plan

See point 4.2 above.

#### 4.4 Maximum number of stock grant rights for each year of validity of the Plan

For each year of validity of the Plan, which coincides with the tax year because of the setting of progressive annual targets on the basis of the three tranches into which the Plan is divided, the maximum total number of rights that can be allotted to Beneficiaries is 66,667.

It is understood, however, that the rights accrued and allotted do not replace the physical delivery of the Shares, which will take place at one time only for each Beneficiary within 60 days of the date of approval of the Consolidated Financial Statements of the Esprinet Group for the year ended 31 December 2012.

The maximum number of rights allotted to each Beneficiary is information not presently available but will be made public during the execution of the Plan on the basis of Art. 84-bis, paragraph 5, letter a) of the Regulations for Issuers.

#### 4.5 Procedures and clauses for implementing the Plan

Under the Plan, Beneficiaries will be granted the right, subject to the conditions precedent that they achieve specific financial performance targets and that they remain with the Group, to receive a pre-determined number of free Shares from the Company depending on the extent to which targets are achieved as explained more thoroughly in point 2.2 above.

#### 4.6 Lock-up of Shares

The Plan does not, in general, contain any lock-up restrictions with respect to the Shares granted, without prejudice to the effects of the possible inclusion in the Regulations of the provisions contained in the new wording of Art. 7 of the Corporate Governance Code for Listed Companies ("Directors' Remuneration"), approved by the Corporate Governance Committee of Borsa Italiana S.p.A. on 3 March 2010 and published on 24 March 2010;

#### 4.7 Conditions subsequent

The Plan does not have any conditions subsequent, with the exception of point 4.8 below or any restrictions on the transfer of the Shares granted except as specified in point 4.6 above.

#### 4.8 Effects of termination of employment

Stock grant rights for Beneficiaries are conditional upon the continued existence of an employment relationship between the Beneficiaries and the Group.

Therefore, if the employment relationship ends, the provisions stipulated below will apply.

If the employment relationship ends through voluntary resignation or dismissal for just cause or, in the case of directors, through non-consensual termination of the relationship, the Beneficiary will, unless otherwise decided by the Board of Directors, lose all stock grant rights and will not be entitled to any indemnity and/or compensation of any kind.

If the employment relationship ends by mutual consent or at the Company's instigation but without just cause or by the Beneficiary's resignation or withdrawal on the basis of just cause, subject to giving suitable notice, the Beneficiary will maintain the right to the incentives accrued on a pro-rata basis as at the termination date, on the condition that the financial targets assigned are achieved even if these are measured at a time after the date of termination.

This provision is also applicable in cases where the employment relationship with the Beneficiary ends as a result of death or permanent disability.

If one or more of the cases described above occurs, the Board of Directors reserves the right, following consultation with the Nomination and Remuneration Committee and taking into account the aims achievable with the Plan, to re-allot the rights to new Beneficiaries or to previously identified Beneficiaries.

#### 4.9 Grounds for cancellation of the Plan

There are no express grounds for the cancellation of the Plan.

Given, however, that the Board of Directors reserves the right to intervene at any time in order to change the terms and conditions for taking part in the Plan, it is possible that the Board of Directors may go as far as cancelling the Plan to which this Informative Document relates and adopting a Plan that is substantially new in terms of its qualifying criteria.

### 4.10 Possible "redemption" by the Company

There is no provision under the Plan for redemption by the Company of the Shares granted, as specified in Arts. 2357 et seq of the Italian Civil Code.

### 4.11 Loans or other facilities granted to purchase the Shares pursuant to Art. 2358, paragraph 3, of the Civil Code

There is no provision under the Plan for the granting of Loans or other facilities granted to purchase the Shares pursuant to Art. 2358, paragraph 3, of the Civil Code.

### 4.12 Assessments about the Company's expected cost on the grant date, determinable on the basis of terms and conditions already defined

The Plan involves the use of treasury shares already held by the Company and the grant of Shares originating from the rights accrued by the end of 60 days as from the date of approval of the Consolidated Financial Statements of the Esprinet Group for the year ended 31 December 2012.

The overall financial cost for the Company cannot therefore be determined in advance insofar as this depends on the total number of Shares granted throughout the duration of the Plan.

The figurative cost posted in the financial statements in the tax years covering the duration of the Plan is based on the likelihood of the Shares being granted and the fair value attributable to the rights allotted to Beneficiaries as well as the tax and social security treatment of the Plan.

On the date of this Informative Document, analyses are still being carried out to define in precise terms the accounting impact of the adoption of the Plan on the financial statements of Esprinet S.p.A. and of the Esprinet Group.

### 4.13 Dilutive effects brought about by the Plan

The Plan involves the use of treasury shares already held by the Company. This factual circumstance means that there will be no dilutive effect on the Company's capital.

### 4.14 Limits on the exercise of voting rights and on the grant of property rights

There is no provision under the Plan for any limitation on voting rights or on associated property rights with respect to the Shares granted.

### 4.15 Information relating to shares not traded on regulated markets

Not applicable.

### 4.24 Information referred to in Table 1 of Schedule 7 of Appendix 3A to the Regulations for Issuers

As regards "Table 1 of Schedule 7 of Appendix 3A to the Regulations for Issuers", it is specified that the information required therein is not currently available and that this will be made public in accordance with Article 84-bis, paragraph 5, letter a) of the Regulations for Issuers, at the time when the stock grant rights are allotted during the implementation of the Plan.

Nova Milanese, 12 April 2010



# Addendum to the Informative Document

prepared in accordance with Article 114-bis of Legislative Decree 58/98 and with Art. 84-bis of the Regulations for Issuers no. 11971/99 as subsequently amended

drawn up on 12 April 2010 in relation to the

Stock grant plan for the grant of Esprinet S.p.A. ordinary shares to directors, managers and employees of Esprinet S.p.A. and subsidiaries

Esprinet S.p.A.

Vat number: IT 02999990969

Companies Register of Monza & Brianza and Tax Code: 05091320159 Economic Administrative Index 1158694 Head Office and Administrative Headquarters: Via G. Saragat, 4 - 20054 Nova Milanese (MB) Share capital subscribed and paid up on 31/12/2009: Euro 7,860,651

www.esprinet.com - info@esprinet.com

### **Preamble**

On 18 March 2010, the Board of Directors of Esprinet S.p.A., acting on the basis of the guidelines and general criteria established by the Nomination and Remuneration Committee, decided to refer to the Shareholders' Meeting, called for 27 and 28 April 2010 at first and second call respectively, the adoption by the Esprinet Group of a "Long-Term Incentive Plan" for the Esprinet Group's senior management.

On 8 April 2010, the Board of Directors approved the Plan Guidelines and delegated responsibility to the Chairman of the Board of Directors, following consultation with the Nomination and Remuneration Committee, to identify the beneficiaries of the Plan and to draw up a set of Regulations governing all terms, conditions, characteristics and procedures for implementation of the aforementioned Guidelines.

The Company then drew up on 12 April 2010 the Informative Document required under Article 114-bis of Legislative Decree 58/98 and Art. 84-bis of the Regulations for Issuers no. 11971/99 as subsequently amended.

This Document was made public according to the procedures laid down by law.

The Plan is classified as a "significant plan" within the meaning of Art. 84-bis, paragraph 2, of the Regulations for Issuers and therefore requires more information than non-significant plans.

The Informative Document was drawn up in accordance with the instructions contained in Schedule 7 of Appendix 3A to the Regulations for Issuers in order to provide shareholders with the information necessary to exercise their voting rights in shareholders' meetings in an informed manner.

However, some of the information required on the date of drawing up the Informative Document was not available at that time.

The purpose of this Addendum is to supplement the information contained in that Informative Document.

For the Definitions contained herein, please refer to the Informative Document.

#### 1. Plan Beneficiaries

### 1.1 Plan Beneficiaries who are members of the Board of Directors of Esprinet S.p.A., of its controlling companies and of the companies that it directly or indirectly controls

The Plan Beneficiaries include the Group Chief Financial Officer, Valerio Casari, who is executive director of Esprinet S.p.A. and of the wholly-owned subsidiaries Esprinet Iberica S.l.u. and Monclick S.r.l..

Plan Beneficiaries also include Esprinet S.p.A. managers Giuseppe Falcone and Alberto Trevisan, who are also directors of the wholly-owned subsidiary Esprinet Iberica S.l.u. and the wholly-owned subsidiary Comprel S.r.l. respectively.

### 1.2 Categories of employees or staff of Esprinet S.p.A. and of its controlling or subsidiary companies

The categories of employees who are Plan Beneficiaries are managers of the Company and of its subsidiaries.

Beneficiaries do not include general staff of Esprinet S.p.A. or its controlling and/or subsidiary companies.

#### 1.3 Names of individuals belonging to particular groups

The individuals who perform management functions within the Company, as specified in Article 152-sexies, paragraph 1, letter c), c.2 of the Regulations for Issuers, include the manager

Marco Bardelli, Country Manager for Italy.

There are no subsidiaries for which the book value of their investments in Esprinet S.p.A. represent more than 50% of its assets.

#### 1.4 Description and numbers of particular categories of managers

As specified in point 1.3, the manager Marco Bardelli has regular access to inside information and has the power to take management decisions that could affect the Company's growth and future prospects.

#### 2. Reasons for adopting the Plan

## 2.1.1 a) Reasons and criteria forming the basis of the relationship between compensation in the form of shares and other pay components of Beneficiaries

The ratio between compensation for Beneficiaries in the form of shares and other pay components has been scrutinised, with the help of external advisers and taking into account both the responsibility and strategic importance of the positions held by each Beneficiary and the correct balancing of the two components as a means of maximising the motivational purpose of the Plan.

#### 3. Approval process and timetable for the stock grant

## 3.8 Market price recorded by the Shares on the date of proposed approval of the Plan and allotment of stock grant rights to Beneficiaries

The market price recorded by the Shares on the date of allotment of stock grant rights is EUR 7.625.

#### 4. Characteristics of the shares granted

#### 4.4 Maximum number of stock grant rights for each year of validity of the Plan

The maximum number of stock grant rights allotted to Beneficiaries for each year of validity of the Plan is described below:

#### Year 2010

Valerio Casari: 11,667 rights Marco Bardelli: 11,667 rights other employees of Esprinet S.p.A. and subsidiaries: 43,332 rights

#### Year 2011

Valerio Casari: 11,667 rights Marco Bardelli: 11,667 rights other employees of Esprinet S.p.A. and subsidiaries: 43,332 rights

#### Year 2012

Valerio Casari: 11,666 rights Marco Bardelli: 11,666 rights other employees of Esprinet S.p.A. and subsidiaries: 43,336 rights

#### 4.6 Lock-up of Shares

In accordance with the amended Art. 7.C.2. of the Code of Corporate Governance promoted by Borsa Italiana S.p.A., a lock-up restriction has been placed on a 10% portion of the total number of Shares that will, where applicable, be granted to the director Valerio Casari and to the manager with strategic responsibilities Marco Bardelli.

The lock-up period lasts for two years as from the date of delivery of the Shares.

## 4.12 Assessments about the Company's expected cost on the grant date, determinable on the basis of terms and conditions already defined

The figurative cost posted in the financial statements in the tax years covering the duration of the Plan is based on IFRS 2 ("Share-based payment").

Specifically, a figurative personnel cost will be recorded in the profit and loss account, equal to the fair value of each stock grant right, multiplied by the total number of shares granted, while also taking into account the average turnover rate for each category of Beneficiaries as well as the likelihood of achieving the targets on which the allotment of rights is conditional.

This cost can currently be estimated at approximately 1.4 million and will be spread across the duration of the vesting period as specified in IFRS 2.

### 4.24 Information referred to in Table 1 of Schedule 7 of Appendix 3A to the Regulations for Issuers

Table 1 of Schedule 7 of Appendix 3A to the Regulations for Issuers is attached hereto.

Nova Milanese, 12 May 2010

Appendix to the Addendum to the Informative Document on Stock Grant Plans for company managers, employees and staff

STOCK-BASED COMPENSATION PLANS Table 1 of Schedule 7 of Appendix 3A to the Regulations no. 11971/1999

					CHART 1			
				Financial instruments other than options (stock grants)	ts other than options	s (stock grants)		
					Section 2			
Name or	Position (only to be completed for			Newly granted ins	Newly granted instruments based on the decision:	the decision:		
category	individuals identified by name)			of the competent body for implementing the resolution	ody for implementin	g the resolution		
		Date of the shareholders' resolution	Description of instrument	Number of financial instruments granted to each individual or category by the board of directors or competent body	Date of grant by the board of directors or competent body	Purchase price (if any) of the instruments	Market price on the grant date	Vesting period
Valerio Casari	Director/ Manager	27/04/2010	Esprinet S.p.A. shares	35,000	27/04/2010		7.625	
Notes								

Marco Bardelli Manager	Manager	Esprine 27/04/2010 shares	Esprinet S.p.A. shares	35,000	27/04/2010	7.625
Employees of Esprinet S.p.A. and subsidiaries		27/04/2010	Esprinet S.p.A. shares	130,000	27/04/2010	7.625
Notes						

#### **APPENDICE B**



## **INFORMATIVE DOCUMENT**

PREPARED IN ACCORDANCE WITH ARTICLE 114-BIS OF LEGISLATIVE DECREE 58/98 ("ITALIAN FINANCE ACT") AND WITH ART. 84-BIS OF THE REGULATIONS FOR ISSUERS NO. 11971/99 AS SUBSEQUENTLY AMENDED

STOCK GRANT PLAN FOR THE GRANT OF ESPRINET S.P.A. ORDINARY SHARES TO EXECUTIVE DIRECTORS AND MANAGERS OF ESPRINET S.P.A.

#### **DEFINITIONS**

**Document:** this Informative Document

**Esprinet, Company or** 

**Issuer:** Esprinet S.p.A.

Esprinet Group: Esprinet S.p.A. and its subsidiaries as defined in article 2359 of

the Civil Code

Guidelines: the guidelines for the allotment of stock grant rights relating to

Esprinet S.p.A. ordinary shares for the period 2012-14 as

approved by the Board of Directors on 18 March 2012

Inside

Information: any information of a precise nature which has not been made

public, relating, directly or indirectly, to one or more issuers of financial instruments or to one or more financial instruments and which, if it was made public, would be likely to have a significant effect on the prices of those financial instruments

Managers with

strategic responsibilities individuals entrusted, directly or indirectly, with the power and

responsibility for planning, managing and supervising the Company's activities, including directors (executive or non-executive) and regular members of the Board of Statutory

Auditors.

MTA: the Mercato Telematico Azionario organised and managed by

Borsa Italiana S.p.A.

Regulations: the document containing all terms, conditions, characteristics

and procedures for implementation of the Plan

Regulations for Issuers: the Consob Regulations adopted under resolution no. 11971 of

14 May 1999, as subsequently amended

**Shareholders' meeting:** the meeting of shareholders of Esprinet S.p.A.

Shares: Esprinet S.p.A. ordinary shares listed on the MTA organised

and managed by Borsa Italiana S.p.A.

**Subsidiaries:** the companies controlled by Esprinet S.p.A. pursuant to Art.

2359 of the Italian Civil Code

**TUF:** Italian Finance Act (Legislative Decree no. 58 of 24 February

1998, as subsequently amended)

#### **P**REAMBLE

On 14 March 2012, in a meeting continued on 18 March 2012, the Board of Directors of Esprinet S.p.A. (hereinafter the "Issuer" or the "Company), acting on the basis of the guidelines and general criteria established by the Nomination and Remuneration Committee, decided to refer to the Shareholders' Meeting, called for 28 April and 9 May 2012 at first and second call respectively, the adoption by Esprinet of a "Long-Term Incentive Plan" for the Company's executive directors and senior management for which the main Guidelines have been determined.

Following consultation with the Nomination and Remuneration Committee, the Board, acting under authority delegated by the Shareholders' Meeting, postponed the naming of the Plan Beneficiaries who are members of the Board of Directors as well as all terms, conditions, characteristics and procedures for implementation of the aforementioned Guidelines, until the subsequent drawing up of a set of regulations.

The Chief Executive Officer of Esprinet is responsible for naming the senior managers who are beneficiaries of the Plan - including managers with strategic responsibilities - and for drawing up the respective Regulations.

The Plan is based on allotting beneficiaries a specified quantity of stock grant rights ("performance stock grant") corresponding to a maximum of 1,150,000 Shares.

This Plan is classified as a plan of "particular importance" within the meaning of Art. 84-bis, paragraph 2, of the Regulations for Issuers insofar as it is aimed, *inter alia*, at executive directors and managers with strategic responsibilities.

Therefore, this Informative Document is drawn up, including with respect to the numbering of paragraphs, in accordance with the instructions contained in Schedule 7 of Appendix 3A to the Regulations for Issuers in order to provide shareholders with the information necessary to exercise their voting rights in shareholders' meetings in an informed manner.

This Document is available for consultation by the public at the registered office of Esprinet S.p.A. situated at Via Saragat 4, Nova Milanese (MB), and on its website at www.esprinet.com, Investor Relations section.

#### 1. PLAN BENEFICIARIES

## 1.1 Plan beneficiaries who are members of the Board of Directors of Esprinet S.p.A., of its controlling companies and of the companies that it directly or indirectly controls

The Plan beneficiaries, who will be named when the Regulations are drawn up, could also include members of the Board of Directors of Esprinet or of the companies that it directly or indirectly controls.

This information is not available on the date of this Document and will be notified subsequently in accordance with Art. 84-bis, paragraph 5, of the Regulations for Issuers.

## 1.2 Categories of employees or staff of Esprinet S.p.A. and of its controlling or subsidiary companies

The Plan beneficiaries, who will be named when the Regulations are drawn up, could also include employees of Esprinet or of the companies that it directly or indirectly controls, who are part of the Group's senior management and who, on account of the duties performed or responsibilities assigned, play significant roles within the Group and can make an active contribution towards creating value for shareholders.

This information is not available on the date of this Document and will be notified subsequently in accordance with Art. 84-bis, paragraph 5, of the Regulations for Issuers.

General staff of the Company or of its subsidiary companies are not included among the beneficiaries.

#### 1.3 Names of individuals benefiting from the Plan who belong to the following groups:

a) general managers of the Issuer of financial instruments.

Not applicable.

It is specified that the position of General Manager does not exist within the Group structure.

- b) other managers with strategic responsibilities of an Issuer who is not "smaller-sized", within the meaning of Article 3, paragraph 1, letter f), of Regulations no. 17221 of 12 March 2010, whose total compensation during the year (obtained by adding together monetary compensation and stock-based compensation) was greater than the highest total compensation of the compensations awarded to members of the Board of Directors of the Issuer.
- c) natural persons controlling the Issuer of shares, who are employees of or who provide services to the Issuer of shares.

The Plan beneficiaries could include the individuals referred to in point b), who will be named at the time of drawing up the Regulations.

This information is not available on the date of this Document and will be notified subsequently in accordance with Art. 84-bis, paragraph 5, of the Regulations for Issuers.

It is specified that there are no natural persons controlling the Issuer.

#### 1.4 Description and number, broken down into categories:

- a) of managers with strategic responsibilities other than those indicated in letter b) of paragraph 1.3.
- b) in the case of "smaller-sized" companies, within the meaning of Article 3, paragraph 1, letter f), of Regulations no. 17221 of 12 March 2010, the aggregate number of all managers with strategic responsibilities of the issuer of financial instruments.
- c) any other categories of employees or staff for which different characteristics of the plan have been envisaged (for example, managers, executives, clerical staff, etc.).

The Plan beneficiaries could include the individuals referred to in point a), who will, however, be named at the time of drawing up the Regulations.

This information is not available on the date of this Document and will be notified subsequently in accordance with Art. 84-bis, paragraph 5, of the Regulations for Issuers.

#### 2. REASONS FOR ADOPTING THE PLAN

#### 2.1 Objectives sought through adoption of the Plan

The purpose of introducing the Plan is to develop a culture rooted deeply in the creation of value for shareholders.

In particular, the Plan aims to:

- i) ensure an appropriate degree of retention and loyalty among key managers, by incentivising them to stay with the Group;
- ii) align the behaviours and interests of shareholders and key managers, by directing the latter's efforts towards achieving the Group's strategic objectives while, at the same time, obtaining a strict correlation between economic returns achievable by high standing managers, company results achieved and value created for shareholders.
- iii) enhance the attractiveness and competitiveness of the remuneration package offered by the Company compared with other companies, mainly listed companies, which make substantial use of share incentive programmes.

In very concise terms, the Plan should help to establish a management remuneration structure incorporating both a fixed and variable component and, as far as the latter is concerned, a balanced one based on equity instruments aimed at seeking greater sustainability of the Issuer's business model over a medium/long horizon of three years, without prejudice to the

specified lock-up period referred to in Art. 4.6 below, as well as guaranteeing that the remuneration is based on results actually achieved in terms of value created for shareholders.

The Plan intends, in this sense, to comply, at the time of renewal of corporate officers and expiry of the contractual obligations existing prior to the entry into force of the new Corporate Governance Code for Listed Companies, with the principles and criteria contained in Art. 6 of the Code as amended in March 2010 and updated in December 2011 and is designed in line with best practices and market trends.

In particular, the Plan in question was identified as being the most appropriate instrument for incentivising the management to pursue long-term value creation objectives, especially if, as in the case in question, tied to the achievement of performance targets over an extended time horizon.

## 2.1.1 a) Reasons and criteria forming the basis of the relationship between compensation in the form of shares and other pay components of Beneficiaries

On the date of this Document, stock grant rights have not yet been allotted to individual beneficiaries and it is not, therefore, possible to identify for each beneficiary the precise ratio between compensation in the form of shares and other kinds of compensation.

#### 2.1.1 b) Aims of long-term incentive plans

See point 2.1 above.

#### 2.1.1 c) Criteria for defining the time horizon of long-term incentive systems

The Plan's three-year horizon corresponds to the duration of previous stock based plans, notably in the form of "stock option" and "stock grant" plans, tallies with the practice of listed companies having incentive plans of similar characteristics and is considered to represent a suitable compromise between retention, on the one hand, and incentivisation to achieve results over a time period that is not short in duration, on the other.

#### 2.2 Key variables, including in the form of performance indicators considered for the Plan

The Plan serves both retention and incentivisation purposes with the objective of creating value on the part of beneficiaries.

In view of this objective, therefore, the allotment of stock grant rights is subject to the conditions precedent that the beneficiary is still employed by the Group and in the position that he holds on the date on which his respective rights mature and that he achieves specific performance targets.

The prerequisite for the allocation of these grants is the Esprinet Group's achievement of a minimum consolidated business profit target for the period 2012 to 2014 of no less than EUR 33.0 million.

In determining the above target, the following definitions apply:

**Business** 

**profit**: equal, in each year, to the result of the following formula:

NOPAT - (WACC x Net Capital Employed)

NOPAT: Net Operating Profit Less Adjusted Taxes, resulting from the following

formula:

adj. EBIT x (1 - tax rate)

**EBIT**: Earnings before Interest and Taxes recorded at Group level

adj. EBIT: consolidated EBIT gross of non-recurring and non-repeatable writedowns

of goodwill and other (defined-life) intangible assets

Tax rate: actual tax rate applicable to adj. EBIT for the purposes of calculating

NOPAT; conventionally set at 35% for the entire duration of the Plan

WACC: Weighted Average Cost of Capital according to the CAPM ( Capital Asset

Pricing Model) technique; conventionally set at 9% for the entire duration

of the Plan

Net capital

employed: equal to the sum of Shareholders' Equity and Net Financial Debt

recorded as at 31 December of each year of duration of the Plan

Esprinet S.p.A. ordinary shares will be granted to beneficiaries within 60 days of the date of approval of the Financial Statements of Esprinet S.p.A. for the year ended 31 December 2014.

2.2.1 a) More detailed information about the factors and criteria used to identify particular characteristics regarding the form of compensation in Shares

Not applicable.

2.2.1 b) More detailed information about the factors and criteria used to identify particular characteristics regarding the form of compensation in Shares for particular groups of beneficiaries

Not applicable.

2.2.1 c) More detailed information about the reasons behind the choice of the specific compensation identified in the case of plans setting out particular conditions for particular groups of beneficiaries

Not applicable.

2.3 Factors determining the extent of compensation based on financial instruments or the criteria for determining such compensation

In identifying the share-based compensation for each beneficiary, i.e. the maximum number of rights that can be allotted to each beneficiary, the Board of Directors, acting on authority granted by the Shareholders' Meeting and following consultation with the Nomination and Remuneration Committee and with the Chief Executive Officer, the latter with regard only to the portion of rights that can be allotted to managers, will base its decision primarily on the following factors:

- current level of compensation;
- importance and capacity to influence the achievement of the Company's and the Esprinet Group's financial results, growth and future prospects;
- level of experience, expertise and management responsibility;
- strategic importance of the position held within the Company;
- future potential in terms of professional development;
- the pay mix, i.e. an appropriate balance between the fixed pay component and total variable component as well as, in the latter case, between component based on annual and long-term performance targets.

The stock grant rights concern a maximum of 1,150,000 ordinary shares of the Company. Each stock grant right entitles beneficiaries to receive, at the end of a specified period of time (vesting period), an ordinary share of the Company free of charge.

## 2.3.1 a) More detailed information about the factors considered when deciding on the extent of compensation in Shares

Not applicable.

## 2.3.1 b) More detailed information about the factors considered in introducing changes with respect to previous similar plans

Compared with previous plans - both in the form of stock options and stock grants - the changes adopted primarily concerned (i) the type of financial performance on which exercise of rights is conditional and (ii) the number and type of beneficiaries.

In particular, the Plan contains a quite peculiar metric (aggregate "Business Profit", cf. Art. 2.2 above) which seems to best approximate the capacity to create long-term value for shareholders instead of single-period measurements of operating profit used in previous plans. According to the information from the Nomination and Remuneration Committee, the Plan is more selective about the number of the beneficiaries since it is designed to incentivise senior figures likely to significantly influence the Company's and the Group's performance.

2.3.1 c) More detailed information about the way in which any compensation obtainable on the basis of previous similar plans influenced the decision to provide compensation in the form of Shares under the Plan

Not applicable.

2.3.1 d) More detailed information about coherency between factors behind the determination of compensation and targets set

Not applicable.

2.4 Reasons behind any decision to set up compensation plans based on financial instruments not issued by the issuer of financial instruments, such as financial instruments issued by subsidiaries or controlling companies or external companies; where the above instruments are not traded on regulated markets, information about the criteria used to determine the value attributable to them.

Not applicable.

2.5 Assessments regarding major tax and accounting implications that have affected the definition of the Plan

The creation of the Plan was not influenced by significant tax or accounting assessments. It was defined on the basis of current rules, which equate the income arising from participation in the Plan to employment income and, therefore, subject to ordinary withholding taxes. In particular, the taxable value arising from the grant of shares to employees will be equal to the normal value of the share on the date when the shares becomes available to the employee owing to the exercise of the corresponding rights. The moment of taxation will be the moment when the shares are physically delivered to the beneficiary, the taxable value being employment income determined by the normal value of the share on the grant date (this being a stock grant with a zero exercise price).

In the event of positive difference between the normal value of the share on the grant date and any selling price, this will be treated as sundry income (capital gain) and taxed accordingly.

2.6 Possible support for the Plan by the Special Fund for Incentivising Worker Participation in Companies, pursuant to Art. 4, paragraph 112, of Law no. 350 of 24 December 2003

Not applicable.

#### 3. APPROVAL PROCESS AND TIMETABLE FOR THE STOCK GRANT

## 3.1 Scope of the powers and functions delegated by the Shareholders' Meeting to the Board of Directors for the purposes of implementing the Plan

On 14 March 2012, the Board of Directors of Esprinet decided to refer to the Shareholders' Meeting, called for 28 April and 9 May 2012 at first and second call respectively, the adoption by Esprinet of a "Long-Term Incentive Plan" for the Company's executive directors and senior management. Furthermore, in the continuation of the same meeting on 18 March 2012, acting on the basis of the guidelines and general criteria established by the Nomination and Remuneration Committee, the Board of Directors approved the Guidelines for the Long-Term Compensation Plan for the years 2012, 2013 and 2014.

Therefore, the Ordinary Shareholders' Meeting called to approve the financial statements for the financial year ended 31 December 2011 is asked, *inter alia*, to resolve on the following agenda item:

Motion for approval, in accordance with remuneration policies and pursuant to Art. 114-bis of Legislative Decree 58/1998, of a compensation plan ("Long Term Incentive Plan") for members of the Board of Directors and managers of the Company, valid for the period 2012/2013/2014 and concerning the allotment of stock grant rights ("performance stock grant") to beneficiaries, to be identified by the Board of Directors, in the maximum amount of 1,150,000 shares already held by the Company;

Therefore, the Shareholders' Meeting will be asked to grant the Board of Directors the powers necessary and/or expedient to implement the Plan, in particular by delegating authority to the Board, following consultation with the Nomination and Remuneration Committee, to (i) name the beneficiaries consisting of members of the Board of Directors, (ii) determine the number of rights to be allotted to each of these beneficiaries and to approve the Plan Regulations and related documentation.

In particular, the Shareholders' Meeting will be asked to grant the Board the necessary powers to:

- identify, on the proposal of the Nomination and Remuneration Committee, the beneficiaries of stock grant rights from among members of the Board of Directors:
- determine the number of stock grant rights pertaining to each of these beneficiaries;
- set the financial performance targets on which the accrual of stock grant rights is conditional;
- service the Plan using a maximum of 1,150,000 treasury shares according to pre-determined terms and conditions:
- determine any lock-up restrictions on shares in accordance with the recommendations contained in the new wording of Art. 6 of the Corporate Governance Code for Listed Companies ("Directors' Remuneration"), approved in December 2011;
- approve the Plan Regulations, and any other related documentation, containing all terms, conditions, characteristics and procedures for implementation of the Plan;
- establish any other information necessary and/or useful for the implementation of the Plan.

The Shareholders' Meeting will also be asked to grant the Board the power to make any changes to the Regulations which become necessary and/or expedient as a result, for example, of changes in the laws or regulations applicable.

#### 3.2 Subjects responsible for managing the Plan and their function and powers

The Board of Directors is responsible for managing the Plan, subject to approval and grant of the powers referred to in point 3.1 above.

The Chief Executive Officer of Esprinet will also have the necessary powers to:

- identify the beneficiaries of stock grant rights from among the Company's key managers;
- determine the number of stock grant rights pertaining to each of these beneficiaries;
- set the financial performance targets on which the accrual of stock grant rights is conditional;
- service the Plan using a maximum of 1,150,000 treasury shares according to pre-determined terms and conditions:
- determine any lock-up restrictions on shares in accordance with the recommendations contained in the new wording of Art. 6 of the Corporate Governance Code for Listed Companies ("Directors' Remuneration"), approved in December 2011;
- approve the Plan Regulations, and any other related documentation, containing all terms, conditions, characteristics and procedures for implementation of the Plan;
- establish any other information necessary and/or useful for the implementation of the Plan.

Any operational duties necessary for the formal execution of certain aspects of the Plan will be carried out by the Human Resources Management Department of Esprinet S.p.A..

### 3.3 Any procedures existing to review the Plan including in relation to possible changes in the basic objectives

The Board of Directors reserves the right at any time to make any changes and additions to the Plan in terms of its application and implementation, in accordance with the general guidelines established by the Nomination and Remuneration Committee, where such changes and additions are, at its sole discretion, deemed useful if not necessary to achieve the aims of the Plan, while complying substantially with the authorisations given by the Shareholders' Meeting.

The Board of Directors reserves the right, only in relation to the executive directors and following consultation with the Nomination and Remuneration Committee, to regulate the emerging rights and/or to amend the number of rights that can be allotted if and to the extent that the operations listed below (affecting the Company's share capital and occurring during the vesting period) or other operations having similar effects and the respective concrete forms of implementation are likely to affect the economic value of the rights that can be allotted. These include, but are not limited to, reverse stock splits and/or stock splits, capital increases through bonus and/or paid issues, mergers, demergers, distributions of extraordinary dividends through withdrawal of reserves, assignment of Company assets to shareholders and capital reductions. Furthermore, the Board of Directors will be vested with the right to make any changes to the Regulations which become necessary and/or expedient as a result of changes in the laws or regulations applicable.

A similar right will be granted to the Chief Executive Officer with regard to revising the Plan but only in relation to managers and this right must be exercised in similar circumstances to those described in the previous paragraph.

Similarly, in the case of events or circumstances, currently unforeseeable, which may substantially affect the Esprinet Group's financial performance and/or their recording in the consolidated accounts, as well as in the case of significant changes in accounting principles during the vesting period compared with the procedures existing on the date of allotment of the potential stock grant rights, the Board of Directors must appoint from within a committee made up of independent directors, of which at least one must have sufficient experience of accounting and financial matters, who may, at his discretion, take one or more of the following decisions:

- ensure that the Plan beneficiaries can enjoy a level of monetary compensation equivalent to that which they would have obtained in shares if they had exercised the rights allotted to them;
- ensure that beneficiaries are rewarded with rights of similar economic value to those that they would have obtained from exercising the rights allotted to them;
- make any adjustment to the Plan that is necessary in order to restore equal conditions for beneficiaries with respect to the economic value of the rights allotted to them.

Any other substantial changes which might be necessary in the light of changing environmental

and/or economic conditions and for which it might be advisable, in the light of the Plan's aims, to review the Group's objectives, must be put to the Shareholders' Meeting.

## 3.4 Description of the ways in which to determine the availability and grant of the financial instruments on which the plans are based (for example: stock grant, capital increases excluding pre-emption right, buying or selling of treasury shares)

The stock grant rights concern a maximum of 1,150,000 ordinary shares of the Company. These shares are already available to the Company, representing only a fraction of the treasury shares held currently totalling 1,350,000.

These shares will remain tied up in a securities deposit created especially for this purpose and held in the Company's name at a reputable bank.

## 3.5 Role performed by directors in determining the characteristics of the Plan; any conflicts of interest involving the directors concerned

In approving this proposed performance stock grant plan, the Board adhered to the general guidelines established by the Remuneration Committee in its meeting held on 18 March 2012. Each of the executive directors, as a potential beneficiary under the Plan in the light of the information received from the Nomination and Remuneration Committee during the board meeting of 14/18 March 2012 regarding the approval of the Plan and of the resulting proposal to the Shareholders' Meeting, abstained from the discussion and from the resolution on those items.

## 3.6 For the purposes set out in Art. 84-bis, paragraph 1, the date of the decision taken by the body competent to refer the approval of plans to the Shareholders' Meeting and the potential proposal of any Nomination and Remuneration Committee

On 14 March 2012, the Board of Directors of Esprinet decided to refer to the Shareholders' Meeting, called for 28 April and 9 May 2012 at first and second call respectively, the adoption by Esprinet of a "Long-Term Incentive Plan" for the Company's executive directors and senior management. Furthermore, in the continuation of the same meeting on 18 March 2012, acting on the basis of the guidelines and general criteria established by the Nomination and Remuneration Committee, the Board of Directors approved the Guidelines for the Long-Term Compensation Plan for the years 2012, 2013 and 2014.

The maximum number of shares made available to service the allotment of stock grant rights amounts, in total, to 1,150,000 shares.

On the same date, the Board of Directors approved the Plan Guidelines, which reflect the general characteristics of the Plan and the preliminary means of granting the Shares under the performance stock grant plan.

## 3.7 For the purposes set out in Art. 84-bis, paragraph 5, letter a), the date of the decision taken by the body competent to grant the instruments and the potential proposal to the aforementioned body put forward by the Nomination and Remuneration Committee

The names of the Plan beneficiaries who are members of the Board of Directors and the number of stock grant rights allotted to each of them will be identified by the Board of Directors, on the proposal of the Nomination and Remuneration Committee, at the time of approving the Plan Regulations containing all terms, conditions, characteristics and procedures for implementation of the aforementioned Guidelines.

The names of the Plan beneficiaries who are managers of the Company and the number of stock grant rights allotted to each of them will be identified by the Chief Executive Officer of Esprinet, at the time of approving the Plan Regulations containing all terms, conditions, characteristics and procedures for implementation of the aforementioned Guidelines.

On the present date, the Plan beneficiaries are not identified either by name or by category.

3.8 Market price recorded on the aforesaid dates, for the financial instruments on which the plans are based, if traded on regulated markets

The official share price recorded on Borsa Italiana S.p.A.'s MTA at the close of the session on the final trading day before the date of the Board meeting held on 18 March 2012, the date on which the Board of Directors of Esprinet approved the Guidelines for the Long-Term Compensation Plan for the years 2012, 2013 and 2013, was EUR 3.93 (three/93).

As regards the recorded market price of the shares on the date of allotment of stock grant rights, it is specified that this information is not presently available since this grant had not yet taken place on the date on which this Document was written.

This information will be published on the date when these rights are allotted, pursuant to Article 84-bis, paragraph 5, letter a), of the Regulations for Issuers.

- 3.9 In the case of plans based on financial instruments traded on regulated markets, in what ways does the Issuer take account, when identifying the timetable for the grant of the instruments in implementation of the plans, of the possible simultaneous timing of:
  - i) such grant or any decisions taken on this matter by the Nomination and Remuneration Committee;
  - ii) the disclosure of any significant information pursuant to Art. 114, paragraph 1; for example, where such information is
    - a. not already public and capable of positively affecting market prices, or
    - b. already published and capable of adversely affecting market prices

It is specified that the Board of Directors, having 60 days in which to deliver the shares as from the end of the vesting period, i.e. from the approval of the Consolidated Financial Statements of the Esprinet Group for the year ended 31 December 2014, must take care to exercise that right in such a way that it does not adopt the decisions referred to above at the same time as any decisions that fall within the definition of Inside Information and that, insofar as such, they may substantially affect the price of the shares and interfere with the proper conduct of the procedures for the grant of the shares.

#### 4. CHARACTERISTICS OF THE SHARES GRANTED

4.1 Description of the forms in which the stock-based compensation plans are structured; for example, specify whether the plan is based on the grant of: financial instruments (restricted stock grant); increase in the value of those instruments (phantom stock); options to buy the financial instruments at a later date (option grant) with rules for physical delivery (stock options) or for cash based on a differential (stock appreciation rights)

Under the Plan, beneficiaries will be granted the right, subject to the conditions precedent that they achieve specific financial performance targets and that they remain with the Company in the position held, to receive a pre-determined number of ordinary shares from the Company. The maximum total number of shares that can be granted by the Company is 1,150,000 consisting in their entirety of treasury shares already held by the Company on the date of this Document. These shares will be tied up in a securities deposit created especially for this purpose and held in the Company's name at a reputable bank.

#### 4.2 Vesting period including with reference to any different cycles envisaged

The duration of the Plan (or "vesting period"), by which is meant the period of time in which the Board of Directors has the right to identify beneficiaries and to decide to allot stock grant rights,

is 3 years, without prejudice to the lock-up restrictions on the shares granted described in Art. 4.6 below.

The Plan will therefore be executed with the physical delivery of the shares within 60 days of the date of approval of the financial statements of Esprinet S.p.A. for the year ended 31 December 2014.

#### 4.3 Term of the Plan

See point 4.2 above.

## 4.4 Maximum number of financial instruments, including in the form of options, granted in each tax year in relation to the persons named or categories indicated

Under the Plan, a maximum of 1,150,00 stock grant rights may be allotted in relation to Esprinet S.p.A. ordinary shares.

The maximum number of rights allotted to each beneficiary is information not presently available. This information will be made public during the implementation of the Plan in accordance with Art. 84-bis, paragraph 5, letter a) of the Regulations for Issuers.

## 4.5 Means and clauses for implementation of the plan, specifying whether the actual grant of the instruments is conditional upon the occurrence of conditions or the achievement of specified results including performance results

Under the Plan, beneficiaries will be granted the right, subject to the conditions precedent that they achieve financial performance targets as described in greater detail in Art. 2.2 above and that they remain with the Company, to receive a pre-determined number of Esprinet S.p.A. ordinary shares.

# 4.6 Indication of any lock-up restrictions imposed on the instruments granted or on the instruments arising from the exercise of options, with particular regard to the time periods within which it is permitted or prohibited to transfer these to the company or to third parties

The stock grants rights are allotted personally to beneficiaries are not therefore transferable under any circumstances by act *inter vivos*, neither in whole nor in part.

By transfer is meant any act of disposal having the direct or indirect effect of assigning rights in the shares to third parties, including, without limitation, deeds without valuable consideration, exchanges and contributions.

It is specified that a portion of the shares granted to beneficiaries will locked up for a period commensurate with the characteristics of the activity carried out by the Company and with the associated risk profiles.

In the particular case of Esprinet, the extent and duration of the restriction must reflect the fact that the policy of attentively managing the Company's main operating risks, the nature of its sector and activities do not allow for tactical moves designed to favour the achievement of medium-short-term results to the detriment of long-term ones.

4.7 Description of any conditions subsequent in relation to the granting of the plans where the beneficiaries carry out hedging operations that neutralise any restrictions on the sale of the financial instruments granted, including in the form of options, or the financial instruments arising from the exercise of those options

Not applicable.

#### 4.8 Description of the effects of termination of employment

Stock grant rights are allotted to beneficiaries on condition, *inter alia*, that they remain with the Company.

Therefore, if the employment relationship ends, the following provisions will apply:

- if the employment relationship ends through voluntary resignation or dismissal for just cause or, in the case of directors, through non-consensual termination of the relationship, the Beneficiary will, unless otherwise decided by the Board of Directors, lose all stock grant rights and will not be entitled to any indemnity and/or compensation of any kind.
- if the employment relationship ends by mutual consent or at the Company's instigation but without just cause or by the Beneficiary's resignation or withdrawal on the basis of just cause, subject to giving suitable notice, the Beneficiary will maintain the right to the incentives accrued on a pro-rata basis as at the date of termination of the relationship, on the condition that the level of financial performance is achieved even if this is measured at a time after the date of termination in accordance with Art. 2.2; this provision is also applicable in cases where the employment relationship with the Beneficiary ends as a result of death or permanent disability;
- if one or more of the cases described above occurs, the Board of Directors or the Chief Executive Officer reserves the right, in accordance with the guidelines established by the Nomination and Remuneration Committee and taking into account the objectives pursued through the Plan, to re-allot the rights to new beneficiaries or to previously identified beneficiaries.

#### 4.9 Other grounds for cancellation of the Plan

There are no express grounds for the cancellation of the Plan.

Given, however, that the Board of Directors or the Chief Executive Officer reserves the right to intervene at any time in order to change the terms and conditions for taking part in the Plan, as provided for in Art. 3.3, it is possible that the Board of Directors or the Chief Executive Officer may go as far as cancelling the Plan to which this Document relates and adopting a Plan that is substantially new in terms of its qualifying criteria.

4.10 Reasons for the possible specification of "redemption" by the company for the financial instruments to which the plans relates, as provided for in Arts. 2357 et seq of the Italian Civil Code; redemption beneficiaries indicating whether this is aimed only at particular categories of employees; effects of termination of employment relationship on that redemption

There is no provision under the Plan for redemption by the Company of the shares granted, as specified in Arts. 2357 et seq of the Italian Civil Code.

## 4.11 Any loans or other facilities granted to purchase the shares pursuant to Art. 2358, paragraph 3, of the Civil Code

There is no provision under the Plan for the granting of loans or other facilities granted to purchase the shares pursuant to Art. 2358, paragraph 3, of the Civil Code.

## 4.12 Assessments about the Company's expected cost on the grant date, determinable on the basis of terms and conditions already defined, in an aggregate amount and with respect to each instrument of the plan

The Plan involves the use of treasury shares already held by the Company and the grant of Shares originating from the rights accrued by the end of 60 days as from the date of approval of the Financial Statements of Esprinet S.p.A. for the year ended 31 December 2014.

The overall financial cost for the Company cannot therefore be determined in advance insofar as this depends on the total number of shares actually granted.

The figurative cost posted in the financial statements in the tax years covering the duration of the Plan is based on the likelihood of the shares being granted and the fair value attributable to the rights allotted to beneficiaries as well as the tax and social security treatment of the Plan.

On the date of this Document, analyses are still being carried out to define in precise terms the accounting impact of the adoption of the Plan on the financial statements of Esprinet and of the Esprinet Group.

#### 4.13 Any dilutive effects brought about by the Plan

The Plan involves the use of treasury shares already held by the Company. This factual circumstance means that there will be no dilutive effect on the Company's capital.

#### 4.14 Any limits on the exercise of voting rights and on the grant of property rights

There is no provision under the Plan for any limitation on voting rights or on associated property rights with respect to the Shares granted.

4.15 If the shares are not traded on regulated markets, any useful information to make a thorough assessment of the value attributable to them

Not applicable.

4.16 Number of financial instruments underlying each option

Not applicable.

#### 4.17 Maturity of options

Not applicable.

4.18 Procedure (US/European), timetable (e.g. valid exercise periods) and exercise clauses (for example, knock-in and knock-out clauses)

Not applicable.

- 4.19 Exercise price of the option or the means and criteria for determining this, with particular regard to:
  - a. the formula for calculating the exercise price in relation to a specified market price (fair market price) (for example: exercise price equal to 90%, 100% or 110% of the market price), and
  - b. the means of determining the market price used as reference for determining the exercise price (for example: last price of the day preceding the grant, average for the day, average of the last 30 days, etc.);

Not applicable.

4.20 If the exercise price is not equal to the market price determined as described in point 4.19.b (fair market value), reasons for this difference

Not applicable.

4.21 Criteria on the basis of which different exercise prices are contemplated between different subjects or different categories of beneficiaries

Not applicable.

4.22 If the financial instruments underlying the options are not traded on regulated markets, indication of the value that can be attributed to the underlying instruments or the criteria used to determine that value

Not applicable.

4.23 Criteria for the adjustments necessary following extraordinary capital operations and other operations that involve a change in the number of underlying instruments (capital increases, exceptional dividends, reverse stock splits and stock splits affecting the underlying shares, merger and demerger, conversion into other categories of shares, etc.)

Not applicable.

4.24 Information referred to in Table 1 of Schedule 7 of Appendix 3A to the Regulations for Issuers

As regards "Table 1 of Schedule 7 of Appendix 3A to the Regulations for Issuers", it is specified that the information required therein is not currently available and that this will be made public in accordance with Article 84-bis, paragraph 5, letter a) of the Regulations for Issuers, at the time when the stock grant rights are allotted during the implementation of the Plan.

Nova Milanese, 18 March 2012