



esprinet[®]

enabling your tech experience

Italian Investment Conference 2022

May 17, 2022

Forward Looking Statement



This presentation may contain forward-looking statements that are subject to risks and uncertainties, including those pertaining to the anticipated benefits to be realized from the proposals described herein. Forward-looking statements may include, in particular, statements about future events, future financial performance, plans, strategies, expectations, prospects, competitive environment, regulation, supply and demand. Esprinet has based these forward-looking statements on its view and assumptions with respect to future events and financial performance. Actual financial performance could differ materially from that projected in the forward-looking statements due to the inherent uncertainty of estimates, forecasts and projections, and financial performance may be better or worse than anticipated. Given these uncertainties, readers should not put undue reliance on any forward-looking statements. The information contained in this presentation is subject to change without notice and Esprinet does not undertake any duty to update the forward-looking statements, and the estimates and the assumptions associated with them, except to the extent required by applicable laws and regulations.

The Company & The Industry



#1 Tech Enabler In Southern Europe



Esprinet Group is an enabler of the tech ecosystem with a profound calling to social and environmental sustainability.

To promote tech democracy and guide people and firms towards digitalisation, Esprinet offers European clients its expertise in advisory and cybersecurity, as well as a selection of products and services to buy or rent through an extensive network of professional resellers.

+20 years in business,
3 geographies:
Italy, Spain & Portugal

Strong SMB and
mid-market focus
31k customers

Working to provide
the best customer
satisfaction

The most complete
Tech product range
with 650 brands



MTA listed

Esprinet S,p,a, listed on
the Italian Stock
Exchange in 2001



2021 Sales 4.7 B€

Esprinet S,p,a, undisputed market
leader with a strong track record
as a consolidator



Consistent Growth

Historical stable flow of profitability:
516 M€ of cumulated Net Profit



1,700 people

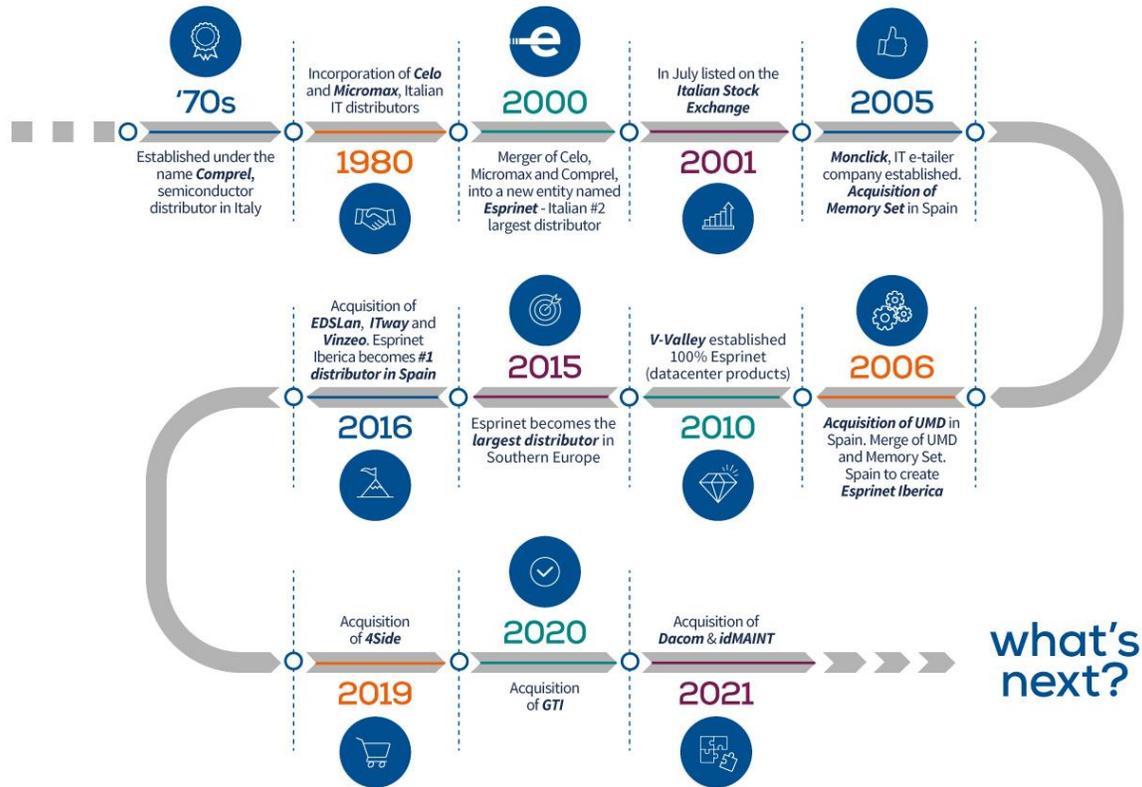
54% female
46% male



Strong Capabilities

130,000 SKUs available
Highly efficient logistics
processes and systems
With +174,000 sqm of warehouses

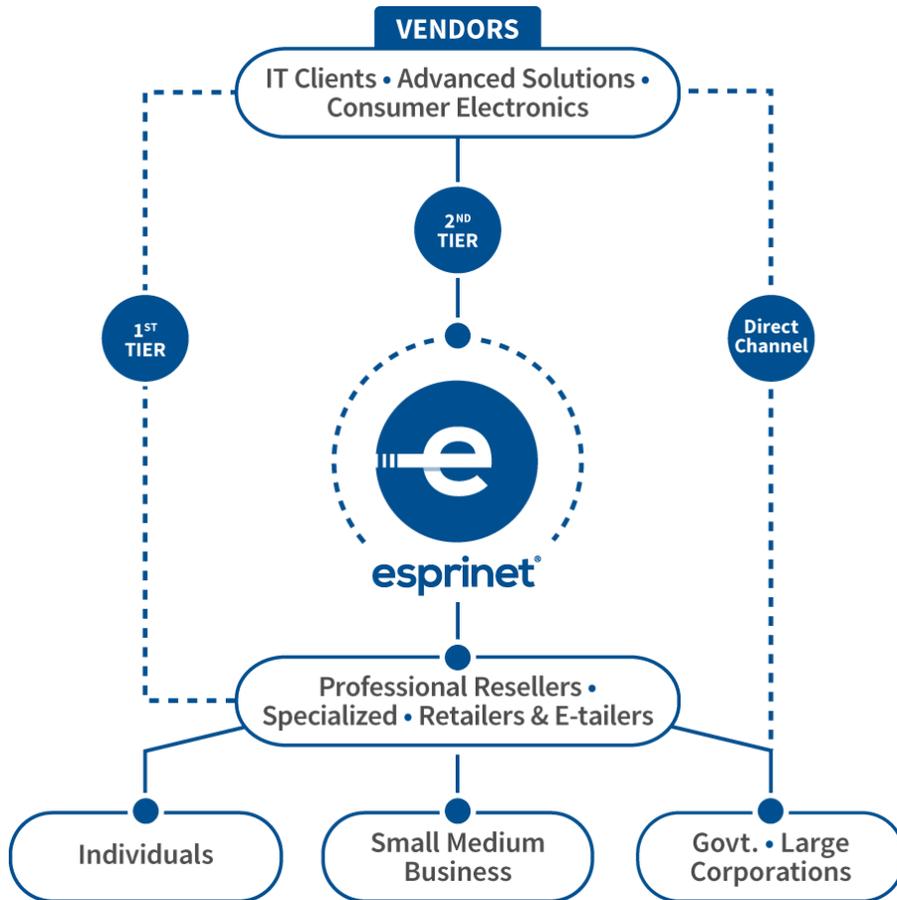
History



COMPANY	SALES 2021 (M/€)	SHARE			
Esprinet	4,691	25.2%	•	•	•
Tech Data	3,510	18.8%	•	•	•
Ingram Micro	2,470	13.2%	•	•	•
Computer Gross	1,780	9.5%	•		
Arrow ECS	1,018	5.5%	•	•	
Attiva	653	3.5%	•		
MCR	590	3.2%		•	
Datamatic	490	2.6%	•		
Exclusive Networks	263	1.4%	•		
CPCDI	252	1.4%			•
Inforpor	217	1.2%		•	
Depau	208	1.1%		•	
Brevi	197	1.1%	•		
JP Sa Couto (Also)	189	1.0%			•
DMI Computer	165	0.9%		•	
Globomatik	163	0.9%		•	
Ticnova	123	0.7%		•	
Infortisa	122	0.7%		•	
Others	1,550	8.3%	•	•	•
Total (*)	18,650	100%			

(*) Based on Company estimates on Context data: conversion from Context panel sales to total distri sales assuming Context Panel represents around 90% of total consolidated distri sales, Adjustment applied to Context panel gross sales of 6.5% (from gross revenue to net revenue),

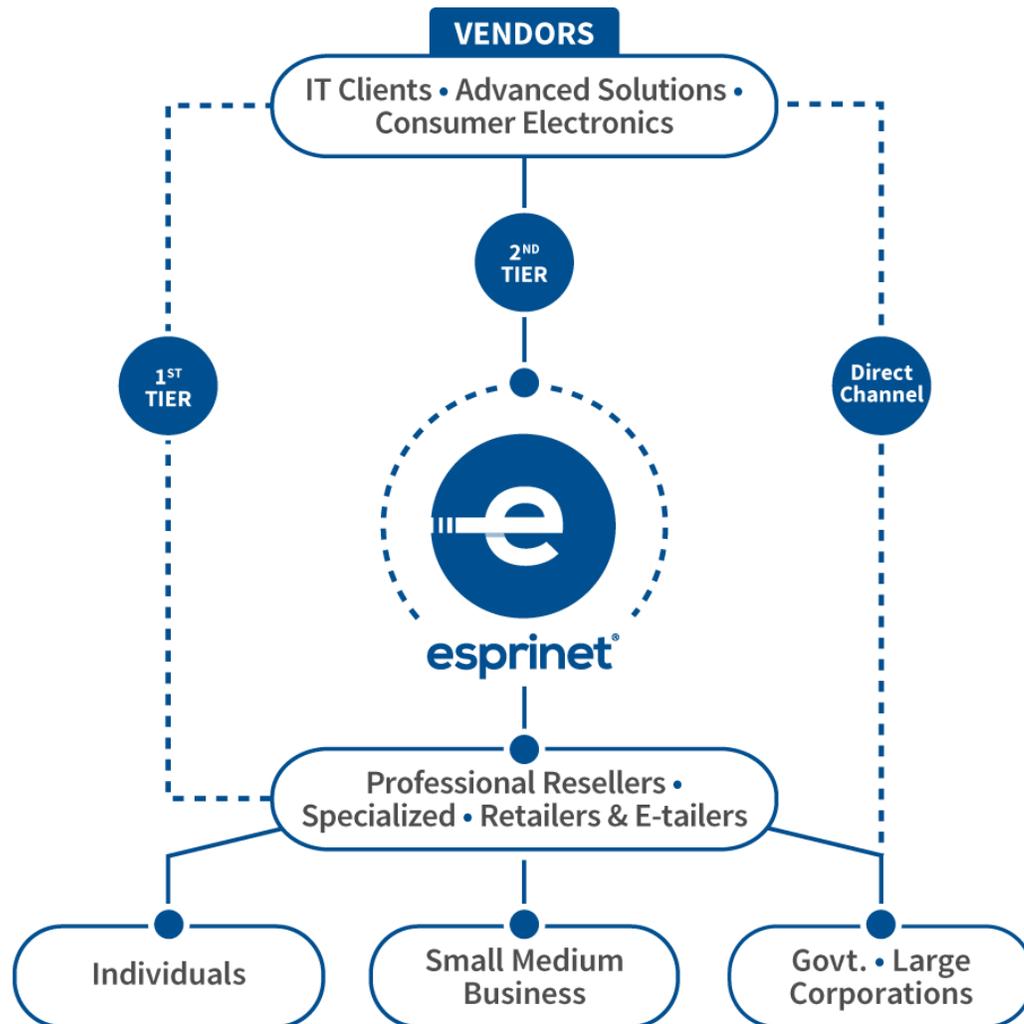
The Industry



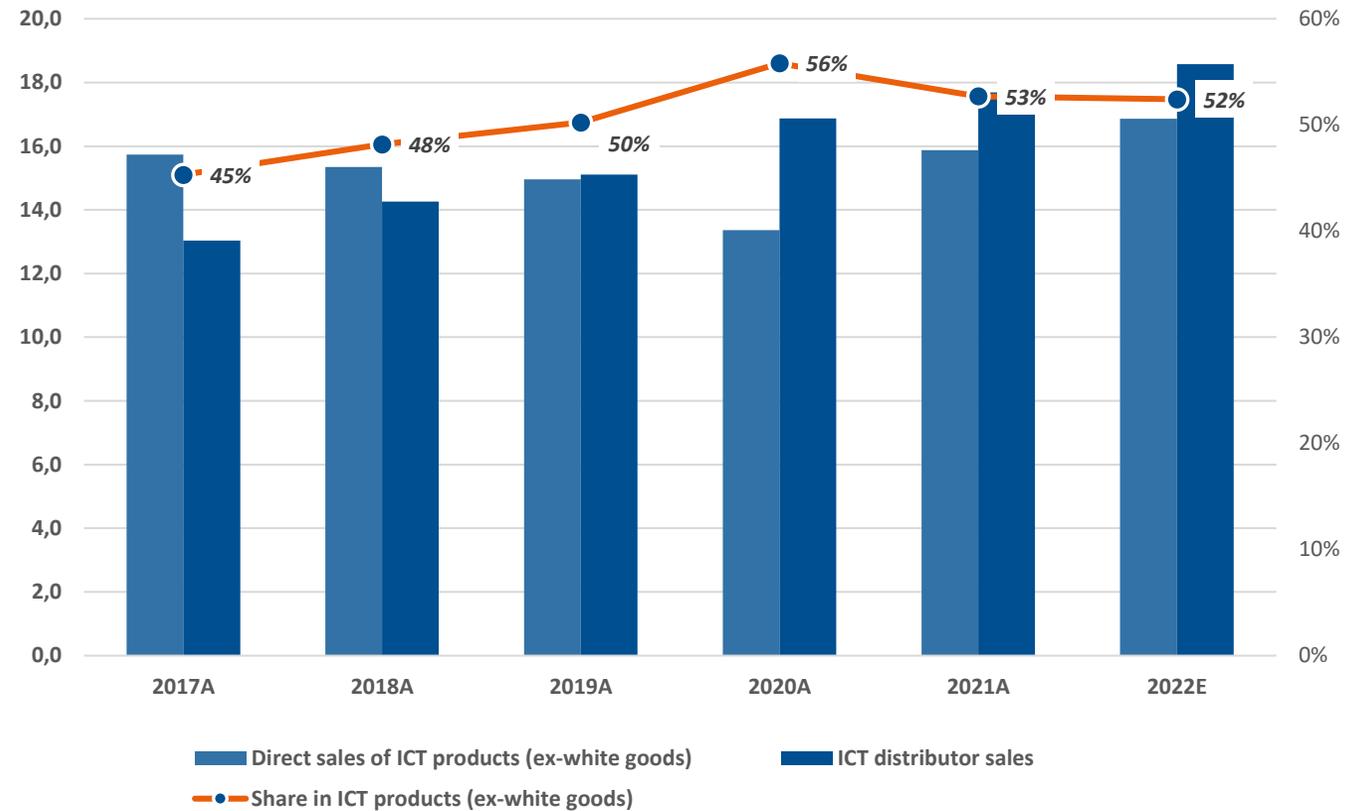
(B/€)	ADDRESSABLE MARKET				POTENTIAL GROWTH	
	IT clients	Advanced Solutions	Consumer Electronics	Total ICT	White Goods	Total ICT & White Goods
Total Market (A+B) ^(*)	10.4	6.0	17.2	33.6	12.5	46.1
A) Direct Channel & 1 st Tier	1.6	2.3	11.9	15.9	11.5	27.4
B) 2 nd Tier Distris (a+b+c)	8.8	3.6	5.3	17.7	1.0	18.6
<i>2021 Weight Of Distris On Market^(*)</i>	<i>84%</i>	<i>61%</i>	<i>31%</i>	<i>53%</i>	<i>8%</i>	<i>40%</i>
<i>2020 Weight Of Distris On Market</i>	<i>98%</i>	<i>65%</i>	<i>31%</i>	<i>56%</i>	<i>8%</i>	<i>43%</i>
a) Professional Resellers	3.7	2.5	0.6	6.8	0.3	7.1
<i>Weight On 2nd Tier</i>	<i>42%</i>	<i>60%</i>	<i>11%</i>	<i>39%</i>	<i>29%</i>	<i>38%</i>
b) Specialized	2.1	0.7	1.3	4.2	0.2	4.4
<i>Weight On 2nd Tier</i>	<i>24%</i>	<i>20%</i>	<i>25%</i>	<i>24%</i>	<i>21%</i>	<i>23%</i>
c) Retailers & E-tailers	2.9	0.4	3.4	6.7	0.5	7.2
<i>Weight On 2nd Tier</i>	<i>33%</i>	<i>12%</i>	<i>64%</i>	<i>38%</i>	<i>50%</i>	<i>39%</i>

(*) Italy-Spain-Portugal 2021 end-user market data estimated at distributor price – Internal comments by Esprinet S,p,A, on data owned exclusively by GfK.

The Evolution Of The Market



ITALY-SPAIN-PORTUGAL: TOTAL ICT SPENDING AND SHARE OF DISTRIBUTORS (EX-WHITE GOODS)



IDC figures for IT Clients - Advanced Solutions & Smartphones - Euromonitor for other Consumer electronics
 End-user consumption converted to distri price assuming average 15% margin for resellers/retailers
 Conversion from Context panel sales to Total distri sales assuming Context Panel represents around 90% of total consolidated distri sales with differences for product categories
 Adjustment applied to Context panel gross sales of 6.5% (from gross revenue to net revenue)
 2022 end user market estimates by IDC & Euromonitor as of December 2021
 2022 distri sales estimated using a flat growth of 5%

ICT Distribution share on total ICT addressable sales grew from 40.0% (2016) to 53.0% (2021)



The “Why” for Vendors

- Reduction of distribution fixed cost
- Buffering stock
- Credit lines & Credit collection capabilities
- Marketing capability
- Need of an aggregator of their products into complex multi-vendor solutions



The “Why” for Resellers

- Outsourcing of warehousing and shipping on their behalf
- One-stop-information gathering point
- One-stop-shopping opportunity
- Easiness of doing business against dealing directly with vendors
- No minimum quantity needed to be a valued partner



The “Why” for Retailers and E-Tailers

- “Fulfilment deals” with Vendors on top selling items
- Category management for accessories
- Home delivery capabilities for White Goods and Large TVs
- E-Tailers use Distributors as a one-stop-shopping for the “Long Tail” of products

Future

- A similar trend towards a “Distributor Friendly” environment is now under development White Goods
- «As a Service» models will require further more the capability of integrating in a single easy-to-use interface for resellers the Consumption models of multiple vendors

Why A Distributor: high quality assets

Inventory Risk Mitigants

Stock Protection Clause

Provided by the vast majority of Vendors in which they assume the risk of inventory devaluation arising from purchase list price reductions planned by the Vendor itself.

Fulfilment deals stock protection

Vendors might allow the Distributor to purchase products based on a sales forecast agreed upon between the Vendor and the Retailer/Corporate Reseller. Vendors might guarantee the Distributor, either contractually or customarily, that those products will be sold with a predefined margin, essentially shielding the Distributor from the inventory risks that might arise from the need of reducing the sales price or disposing of unsold products.

Stock Rotation Clause

On specific product categories, i.e. software or pre-packaged services, the Distributor is periodically allowed to ship back obsolete stock in exchange of new products of similar value.



Factoring & Credit Insurance Policies

Credit insurance

Large and medium sized distributors routinely apply contracts with top-rated Credit Insurance Companies shielding the risk of default of debtors with deductibles typically between 10% to 15% of the insured value.

Factoring/Securitization programs

Trade receivables might be sold “without-recourse” to factoring entities or conduits of a trade receivables securitization program, typically major commercial banks but sometimes Vendor financing companies as well. When factoring/securitization happens, being a true-sale, no deductibles are involved and the credit risk is entirely transferred to the factoring company.

Risk taking

Sometimes distributors might takes some credit risk on their books by issuing a Credit Limit that exceeds the value of the Credit Insurance coverage.



Credit Notes

The Industry operates with a significant amount of Credit Notes accruals at any given end-period

Vendors routinely operate with commercial programs that envisage significant amounts of price adjustments for multiple reasons such as:

- End-period accruals for target achievements;
- Stock protection;
- Pass through.

Customers as well are entitled to price adjustments such as:

- End-period accruals for target achievements;
- Pass through;
- Co-marketing funds.

Accounting treatment

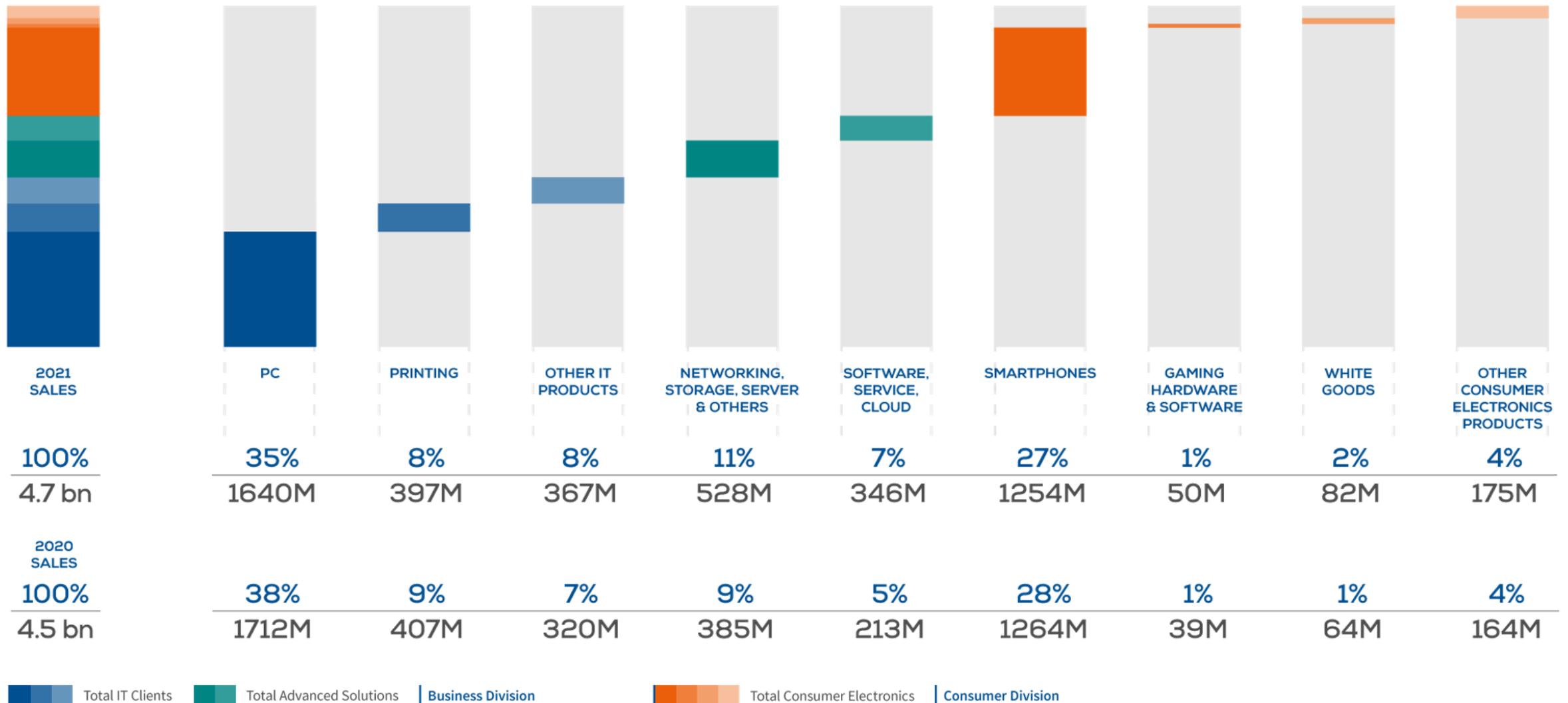
At any given quarter-end accruals are made to account for the credit notes pending reception from Vendors and credit notes pending issuing to customers.

According to the Group accounting policies periodically, typically at year end, a revision of the old accruals is done and the adjustments booked to the Gross Profit of the period.

Historically, given the accounting policies in place, this effect is positive and contributes to a spike in Gross Profit margins at year end.



2021 Sales Mix



IFRS15 and other adjustment (147) M€ in 2021. (75) M€ in 2020

The New Journey to Value



OUR NEW JOURNEY TO VALUE IS STRONGLY ROOTED IN OUR ESG PURPOSE GROWTH AND INNOVATION DELIVERED THROUGH A SUSTAINABLE AND INTEGRATED APPROACH TO BUSINESS



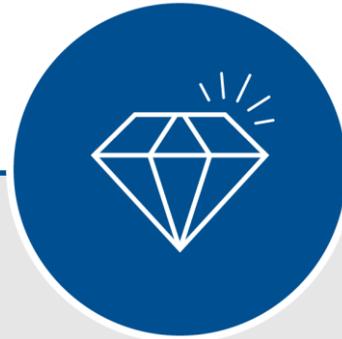
ETHICAL MOTIVATION

ESG purposes are consistent with the value system of the Board of Directors and the management team



BUSINESS OPPORTUNITY

There are strong market opportunities on "Environmentally Friendly" product lines such as electric mobility or within some of the NextGenEU funded projects



INCENTIVE FOR INNOVATION

Doing business with an ESG commitment is more complex but stems innovation and in the medium term offers the possibility of generating more value



ACCESS TO A NEW FINANCE

There are new categories of investors or lenders that require a strong ESG strategy

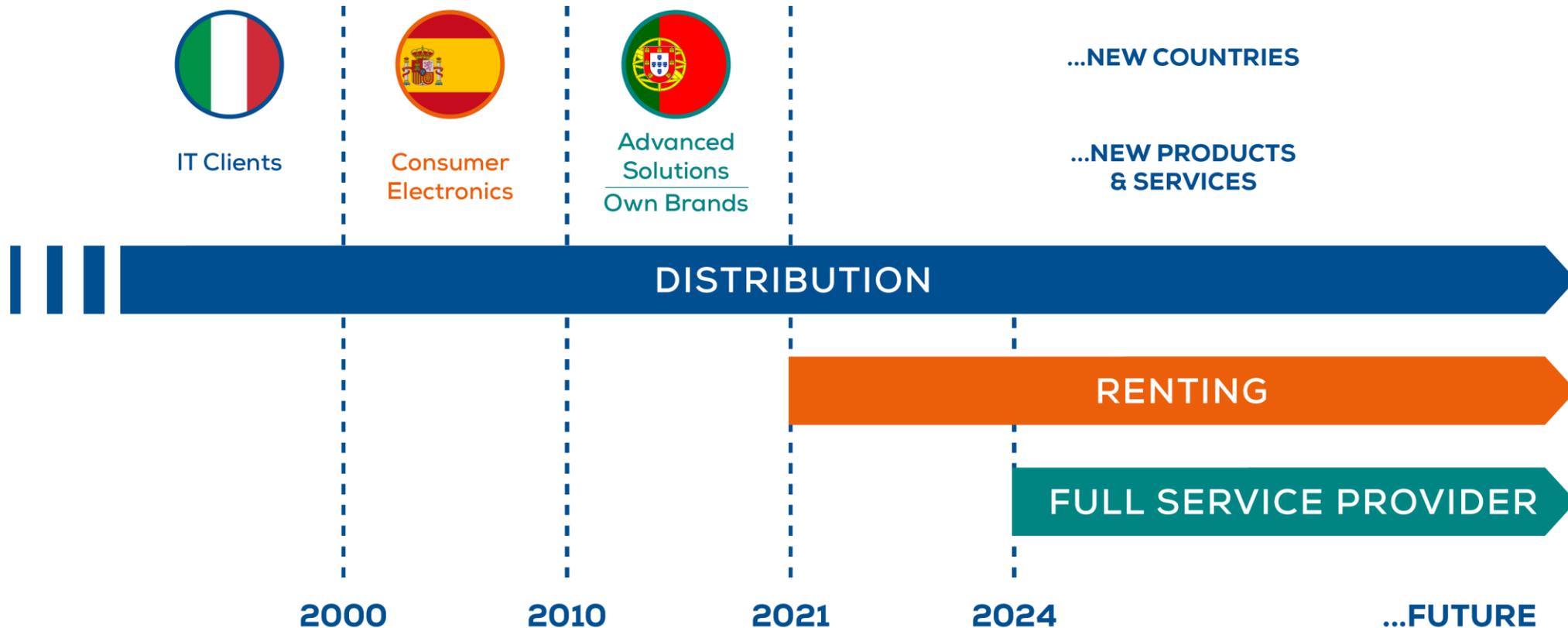


REDUCTION OF RISK PROFILE

In the future it is very likely that governments, or even worse consumers, will punish the companies with weak ESG strategies

The New Journey to Value ...

AFTER 20 YEARS FROM THE BIRTH OF ESPRINET, THE GROUP LAUNCHES A STRUCTURAL CHANGE OF THE BUSINESS MODEL WITH THE AIM IN THE NEXT DECADE OF ADDING TO THE DISTRIBUTION BUSINESS A NEW «FULL SERVICE PROVIDER» MODEL WITH SIGNIFICANTLY HIGHER ADDED VALUE THAN THE TRADITIONAL ONE



THE ROCE DRIVEN STRATEGY

BEING CAPITAL EMPLOYED OPTIMIZATION A PREREQUISITE, **THE FOCUS IS ON PROFITABILITY IMPROVEMENT**



EVOLVING TO VALUE-ADD DISTRIBUTION

- Customer satisfaction: more differentiation and margins
- Product mix: focus on Advanced Solutions and own brands
 - Exploiting the Cloud: margins and recurring sales
- Providing more marketing services to vendors & resellers

ENTERING THE RENTING SPACE

- Leveraging a global cross-industry macro trend
- Getting a bigger portion of the value in the IT value chain
 - Drawing new competition boundaries
 - Resilient model

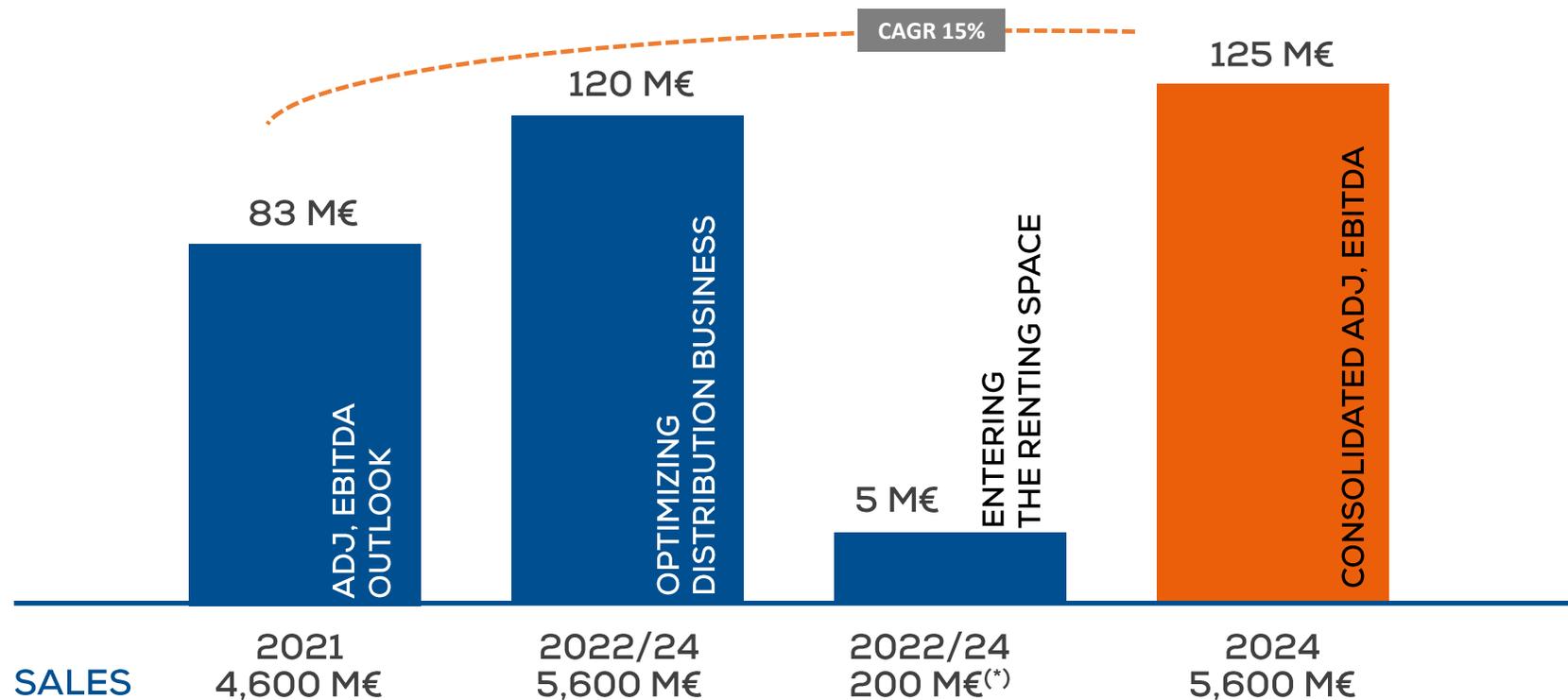
CAPITAL EMPLOYED CONTROL

Cash Conversion Cycle < 18 gg days to provide financial flexibility to fund:

- Generous dividend policy
 - Organic growth
 - M&A

Strategic Plan 2022/24: KPIs Evolution

2022-2024 SALES UP TO 5.6 B€ and ADJ. EBITDA UP TO 125 M€



- A **business model revolution** moving into a much higher margin space paving the way, giving the intrinsic structure of the rental program, to **future massive profitability improvements**
- **Target 2024: increase by roughly 50% our Adj. EBITDA to more than 125 M€ (CAGR 15%)**
- Capital employed optimization a prerequisite: **aiming at keeping the Cash Cycle below 18 days**
- **Solid cash generation and net financial position** to support a generous dividend policy and new acquisitions

^(*) Transacted volumes of FY 2024: revenues are booked as part of the 5.6 B€ expected in the same year

The Backdrop



WHAT WE EXPECT FOR THE FUTURE OF THE ICT INDUSTRY

THE COVID-19 OUTBREAK IS AFFECTING AND CHANGING THE DAILY LIVES OF MILLIONS OF PEOPLE AND THE WORLD'S ECONOMIES
A SCENARIO WITH A RICH VARIETY OF OPPORTUNITIES OPENS UP FOR THE ICT SECTOR



MACROECONOMIC FORECAST

The improvement in the health situation is restarting the world's economies with strong macroeconomic growth ahead



ICT INDUSTRY

In the long run the ICT industry might be one of the few sectors emerging stronger than pre-Covid fueled by continuous innovation and a newly perceived key role in everybody's life



NEXTGenEU, RECOVERY AND RESILIENCE PLANS

Great expectations are linked to the benefits that the National Recovery and Resilience Plans should bring to the ICT Industry as well



AND FOR THE DISTRIBUTOR?

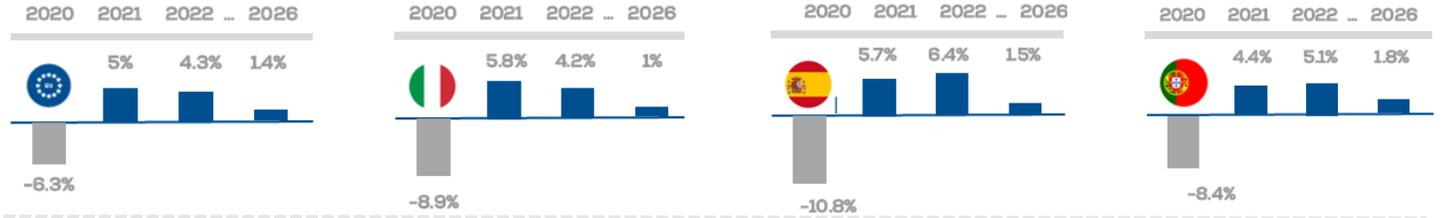
In a changing context, distributors are evolving their business model embracing the new opportunities in Cloud distribution, digital marketing and advanced logistics

A favorable moment that should not be wasted

MACROECONOMIC FORECAST

The near-term **outlook for the European economy looks brighter than anytime** in the last decade^(*)

Overview of the GDP Outlook Projections^(*)



ICT INDUSTRY

We are already witnessing the acceleration of digital processes, so years of innovation have been reduced to months. The analysis of **digitization data confirms the progressive alignment of Italian and Spanish companies to European ones**

Percentage of the ICT spending on GDP^(**)



NEXTGenEU, RECOVERY AND RESILIENCE PLANS

A golden opportunity for investments in digital transformation: 17.6 B€ cumulated theoretical opportunity for southern Europe distributors, **An average of 2.9 B€/year of potential additional volumes**

RRF resources allocated to the digital transition 2021-2026



AND FOR THE DISTRIBUTOR?

Distributors will remain at **centre stage of future vendor go-to-market strategy**

Technology wholesaling continues to be the **fastest growing go-to-market strategy** for tech manufacturers looking to increase efficiency

The complexity and acceleration of the **multicloud solutions adoption** means above all the creation of **efficient cloud provisioning platforms** that only distributors can provide

The role of **distributors in buffering stock** will be increasingly **central and crucial** as clearly highlighted by recent supply chain issues

^(*) Source: IMF, World Economic Outlook, October 2021

^(**) Source: Eurostat, data referred to 2018

^(***) Potential end user spending passed through distribution, net of IT service spending estimated at 50% of total end user spending and considering a weight of distribution in the ICT supply chain of 60%



Riding on two **global and cross-industry** macrotrends: **Subscription Economy & Green Transition**



The Subscription Economy addresses the macro theme of consumption against ownership, converting **CAPEX into OPEX**



The Green Transition advocates for **recycling and reuse of end-of-life products**, which can be enabled by a rental agreement where the end-of-life product goes back to the original seller being made available for refurbishing and resale, effectively reducing e-waste generation



Multiple industries are moving to rental: car leasing, music & TV streaming services, renting furniture (i.e. Muji or IKEA rental programs), not to mention Regus and similar shared and rented office spaces



The opportunity is massive for the ICT industry, As an example, the Italian association of leasing companies (Assilea) states that 18% of all kind of industrial goods are leased or rented

Market Trends & Impact on Esprinet Strategy

	MARKET TRENDS	IMPACT ON ESPRINET STRATEGY	TOP LINE	PROFITABILITY
1	Macroeconomic forecast	While paying particular attention to short-term headwinds in the supply chain, we operate in the three EU Member States with the highest growth expectations of GDP in the coming years		
2	ICT spending & GDP	We operate in the three EU Member States with the lowest ratio of ICT spending on GDP, Digitalization is now a prerequisite for competitiveness and governments are pushing hard to close this gap		
3	Next Geni EU & local plans	With this unrepeatabe tailwind, one of the main growth drivers in the ICT sector of all time, we will have to pinpoint all the opportunities of digital enablers and invest with our customers in the digital transformation		
4	Future of distribution	The evolution of distribution will lead us to exploit cloud platforms and the sale of added value products in an increasingly efficient and profitable way		

Esprinet 2024

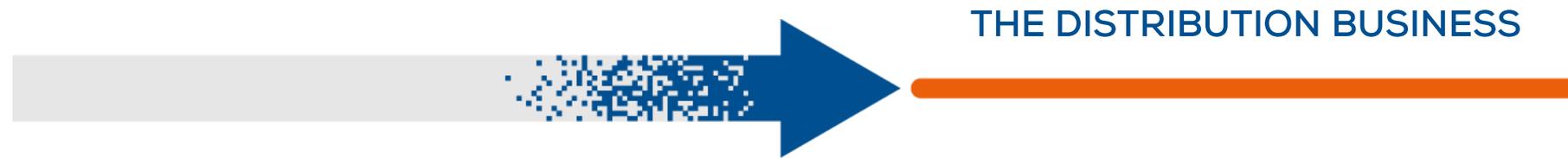


Key Strategic Priorities 2022/24: Evolving to value-add distribution

PROFIT GOAL 01: EVOLVING TO VALUE-ADD DISTRIBUTION

RATIONALE

Seize all opportunities in the market and accelerate the evolution of the operating model to value-add distribution



GDP Outlook and Government Stimulus

South EU Countries with highest GDP growth expectations, An estimated 2.9 B€/year distribution business for the next six years in our geographies



Improving traditional distribution services

Provide new information and digital enabling service to resellers and vendors



Customer Satisfaction Program

Superior customer experience being the key differentiator and profit enhancer



Product Mix

Investments in high margin product lines: advanced solutions and own brands (Nilox and Celly)

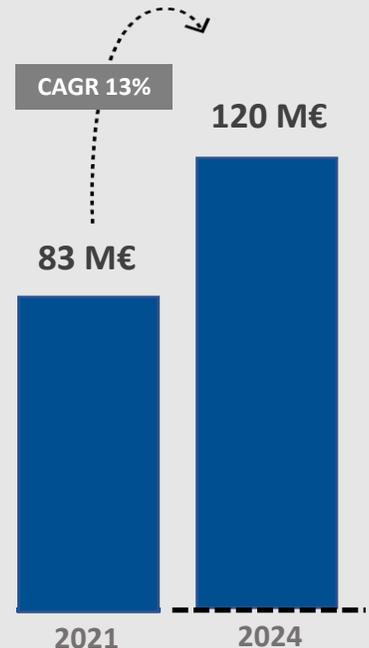


Exploring the Cloud

Improve technology platform, orchestrate and enable ecosystems to enrich the offering and support the partner in all stages of the journey

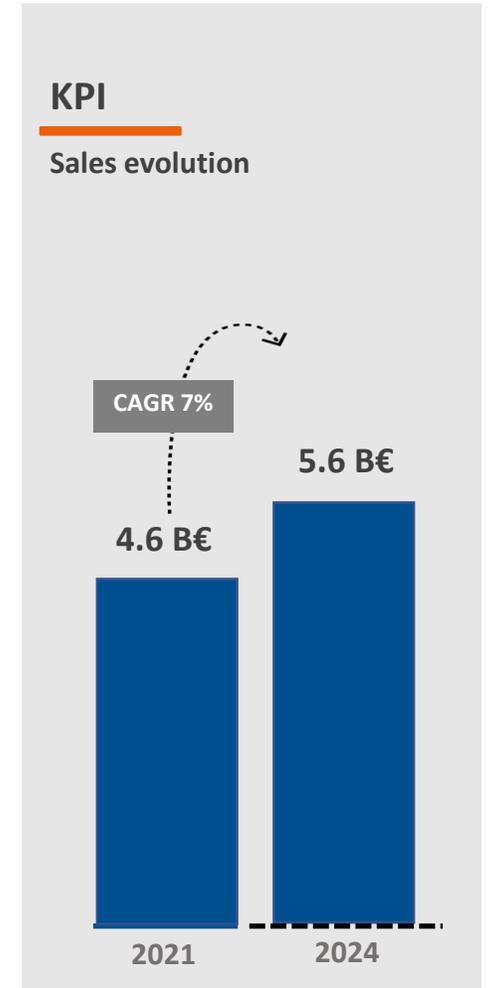
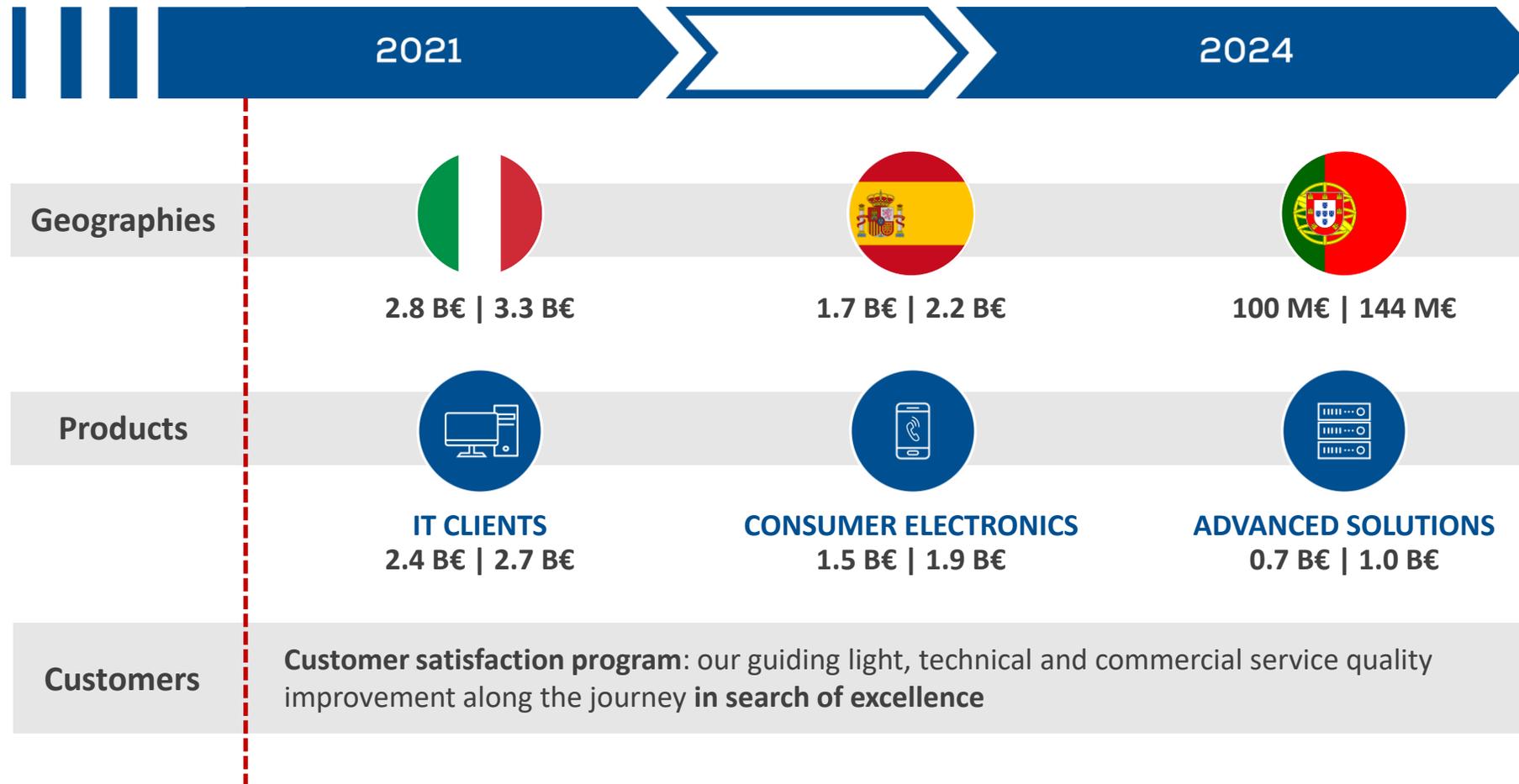
KPI

Adj. EBITDA evolution



Key Strategic Priorities 2022/24: Evolving to value-add distribution

PROFIT GOAL 01: EVOLVING TO VALUE-ADD DISTRIBUTION

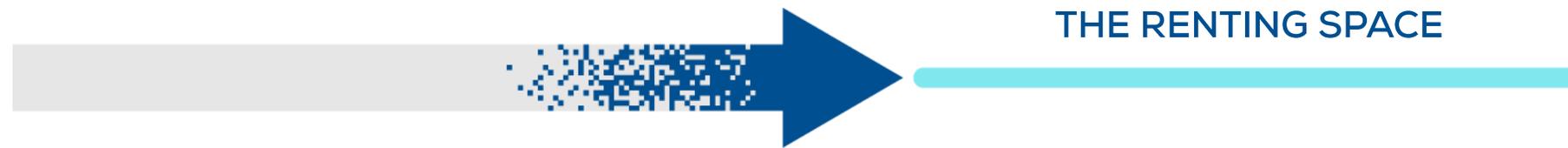


Key Strategic Priorities 2022/24: Entering the Renting Space

PROFIT GOAL 02: ENTERING THE RENTING SPACE

RATIONALE

Our visionary journey, a structural repositioning to grab a further piece of the value embedded in the overall tech value chain with significantly higher long term earnings profile



Innovative Renting

A new operating leasing model based on a proprietary software platform and contractual agreements enabling easy access to renting and bundling of reseller services in a comprehensive offer



Riding on a Global Macro Trend

Enabling the acceleration also in the ICT sector of the global trend of moving from hardware ownership to a subscription based rental model



New Boundaries

The boundaries of competition (or better say cooperation) extend to new players: leasing companies, specialty lenders, banks, vendors captive financial entities



Deepening Customer Knowledge

A new way to get to know end users: strategic intelligence to share data with resellers and vendors and to build accurate business opportunities for an effective channel management

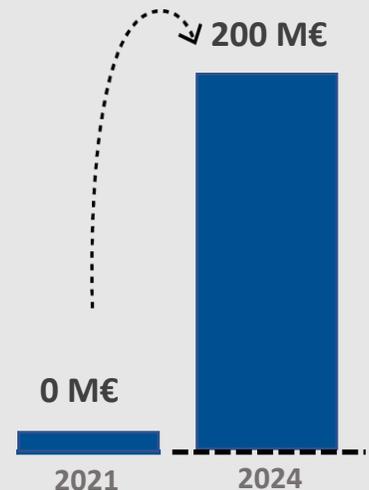


Responsible Innovation

A strong ESG-driven initiative: possibility to manage the entire hardware lifecycle refurbishing and reselling second-hand products instead of fueling the production of e-waste

KPI

Transacted volumes

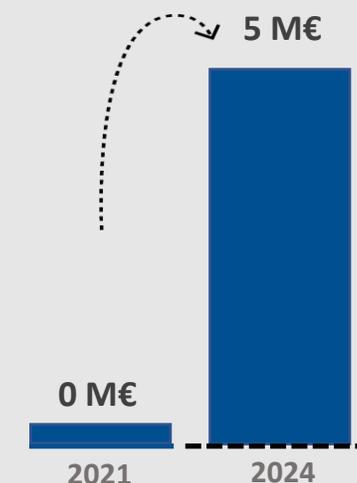


Key Strategic Priorities 2022/24: Entering the Renting Space

PROFIT GOAL 02: ENTERING THE RENTING SPACE

MODEL	Operating lease agreement signed by Esprinet with the end user, procured by the reseller, and subsequently sold to a financial entity		
CUSTOMER	End user private companies (excluding Government entities and consumers) through IT Resellers, VARs and System Integrators		
PRODUCT	IT Clients, Advanced Solutions and Services (the latter mainly provided by the reseller)		
VALUE PROPOSITION	RESELLER <ul style="list-style-type: none"> instant collection of the margin no issue on revenue recognition no constraints to the product mix in the offer possibility to bundle its services 	ESPRINET <ul style="list-style-type: none"> instant collection of the margin no issue on revenue recognition no constraints to the product mix in the offer flexibility in defining the residual value of the products possibility of refurbishing and reselling end-of-life products end user knowledge to provide further value pools 	FINANCIAL ENTITY <ul style="list-style-type: none"> expansion of the database of end users by leveraging the sales network of resellers of Esprinet converting part of the go-to-market into a variable cost model
INVESTMENT		<ul style="list-style-type: none"> innovative IT platform to run the process entirely online (done) agreements with financial companies (done) organization of the credit department for initial checks (done: further support if needed) hiring of a pool of specialized salespeople (in progress) 	
PROFIT		<ul style="list-style-type: none"> grab a part of the financial margin grab the profit coming from end-of-life mgmt 	
RISK	A disruptive profitability opportunity with a risk profile mostly linked to the creation of a pool of specialized salespeople and credit risk residing only on the residual, and tentatively zero portion of contracts retained on Esprinet accounts		

KPI Adj. EBITDA evolution



Executive Summary



1

Historically favourable environment providing significant room for organic growth

2

ESG focus providing a push for innovation and green transition opportunities

3

Commencing the journey to a new value creation paradigm:

- Accelerating the migration from volume to value-add distribution
- Entering the renting space

4

2024 EBITDA Adj. growth vs 2021 of ~ 50% up to 125 M€

5

Next 3-years targets still heavily reliant on distribution: EBITDA Adj. 120 M€ on 125 M€ of total plan

6

Since 2025 kick-in of full value of renting model with massive EBITDA expansion opportunity

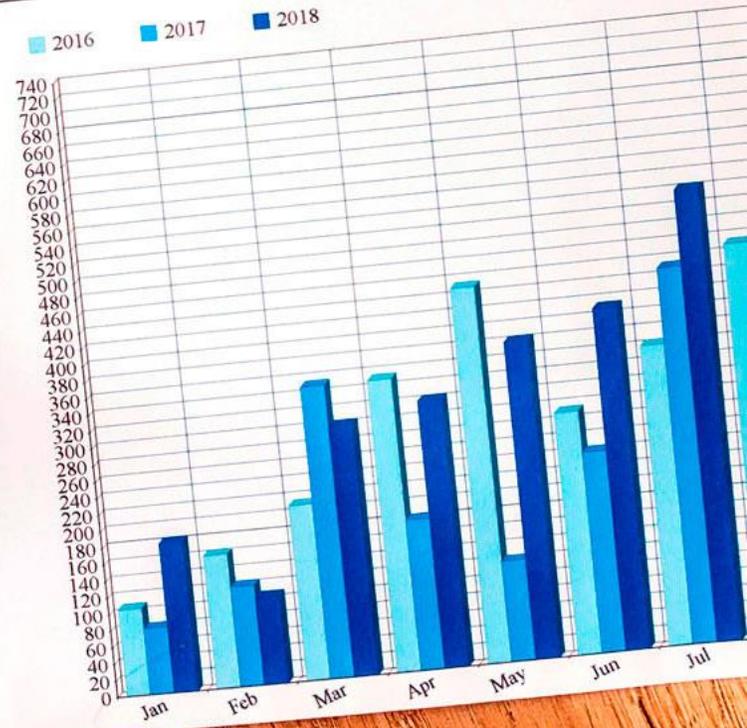
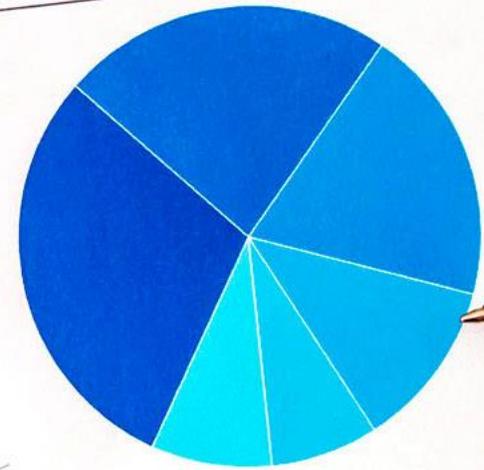
7

Long-term journey taking us to a Full Service Provider model with higher EBITDA margin profile

8

Working capital discipline to provide funds for generous dividend policy and M&A flexibility

Q1 2022 Performance



Year kicked off better than expected against a backdrop of continued disruption

PROFITABILITY INDICATORS

Q1 2022 P&L performance is compared with a very positive first quarter 2021:

- I. **Sales to 1,139 M€ (-2% compared to Q1 2021)**
 - *Advanced Solutions* up to 223 M€ (+8%).
- I. **Gross profit stood at 5.05%**, compared to 4.81% of Q1 2021. Significant boost to profitability coming from both increased volumes of high gross profit margin business lines as well growth of gross profit margins basically on all business lines.
- II. **Adjusted EBITDA to 19.7 M€**, -3% compared to Q1 2021.
Drivers:
 - Increased gross profit in € although lower revenues partially offsetting potential provided by increased gross profit margins;
 - On the other hand, growing weight of operating costs on revenues mostly linked to investments in people to address higher margin projects.

FINANCIAL STRUCTURE

The results of constant and consistent discipline in balance sheet management:

- **Cash Cycle** closed at **13 days**, in line with Q4 21 and +8 days compared to Q1 21.
- **Net Financial Position** as of March 31, 2022 negative for 89.2 M€, down compared to March 31, 2021 (negative for 71.6 M€) essentially due to the working capital.
- **ROCE** at **15.2%**, compared to 19.7% in Q1 21. Essentially due to the increasing Average Net Invested Capital, in turn mainly due to the increase in Average Net Working Capital.

A remarkable growth in gross profit margins despite increased transport costs

(M/€)	Q1 2022	Q1 2021	Var. %
Sales from contracts wit	1,139.4	1,166.0	-2%
Gross Profit	57.6	56.1	3%
<i>Gross Profit %</i>	<i>5.05%</i>	<i>4.81%</i>	
SG&A	37.9	35.8	6%
<i>SG&A %</i>	<i>3.32%</i>	<i>3.07%</i>	
EBITDA adj.	19.7	20.3	-3%
<i>EBITDA adj. %</i>	<i>1.73%</i>	<i>1.74%</i>	
EBIT adj.	15.6	16.5	-6%
<i>EBIT adj. %</i>	<i>1.37%</i>	<i>1.42%</i>	
EBIT	15.6	16.5	-6%
<i>EBIT %</i>	<i>1.37%</i>	<i>1.42%</i>	
Net Income	10.1	10.2	-1%
<i>Net Income %</i>	<i>0.88%</i>	<i>0.88%</i>	

- **Significant boost to gross profit margin, at 5.05%** compared to 4.81% of Q1 2021 coming from increased volumes of high gross profit margin business lines;
- The high-margin product categories, in line with the Group's strategy, increased their **weight on revenues to 43% from 39%** in the first quarter of 2021;
- The gross profit margin increased despite the growth in **transport costs**;
- **SG&A**: increase in the weight of operating costs (from 3.07% in the first quarter of 2021 to 3.32% in the period January-March 2022) mainly as a result of the dynamics linked to personnel investments;
- **Improving net financial expenses** due to a more favorable trend in the EUR / USD exchange rate;
- **Tax rate essentially unchanged.**

Q1 2022 Sales evolution

Q1 2022: 1,139 M€ (-2% vs 1,166 M€ in Q1 2021)



BY GEOGRAPHY

Esprinet

Market^(*)

690 M€ Italy

-6% ▼

-5% ▼

416 M€ Spain

3% ▲

-2% ▼

23 M€ Portugal

35% ▲

11% ▲

10 M€ Other (-%)



BY PRODUCT CATEGORY

Esprinet

Market^(*)

579 M€ IT Clients

-12% ▼

-11% ▼

404 M€ Consumer Electronics

18% ▲

-1% ▼

223 M€ Advanced Solutions

8% ▲

8% ▲

-68 M€ IFRS15 and other adjustments



BY CUSTOMER TYPE

Esprinet

Market^(*)

483 M€ Retailers & E-tailers

0% ▲

-9% ▼

724 M€ IT Resellers

0% ▼

2% ▲

-68 M€ IFRS15 and other adjustments

Solid financial structure, constant discipline in balance sheet management

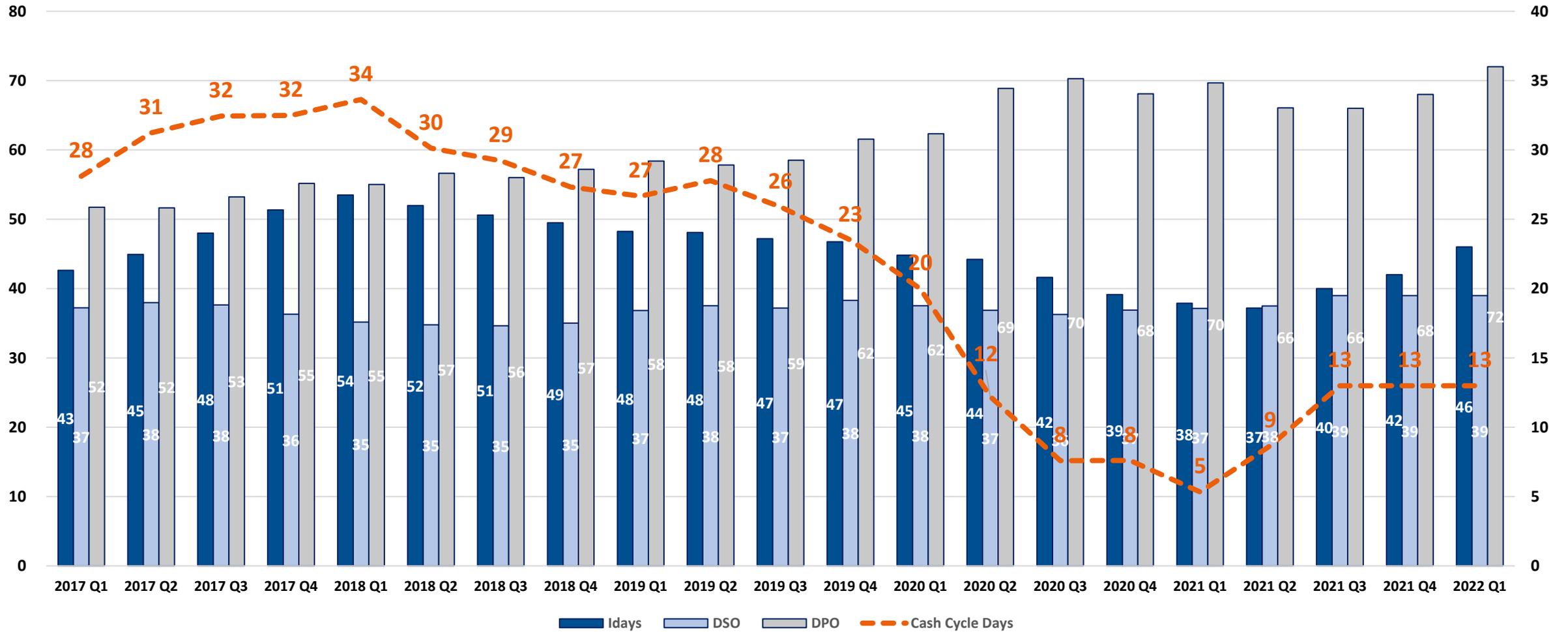
(M/€)	31/03/2022	31/03/2021	31/12/2021
Fixed Assets	139.9	137.9	137.7
Operating Net Working Capital	257.7	235.1	(75.8)
Other current asset (liabilities)	5.7	4.2	12.1
Other non-current asset (liabilities)	(23.2)	(20.8)	(22.6)
Net Invested Capital [pre IFRS16]	380.2	356.3	51.4
RoU Assets [IFRS16]	105.8	114.4	107.5
Net Invested Capital	485.9	470.7	158.9
Cash	(188.8)	(219.7)	(491.5)
Short-term debt	44.5	62.3	18.3
Medium/long-term debt ⁽¹⁾	136.5	138.0	146.9
Financial assets	(13.5)	(26.6)	(13.0)
Net financial debt [pre IFRS16]	(21.3)	(46.0)	(339.3)
Net Equity [pre IFRS16]	401.5	402.4	390.7
Funding sources [pre IFRS16]	380.2	356.3	51.4
Lease liabilities [IFRS16]	110.6	117.7	112.1
Net financial debt	89.2	71.6	(227.2)
Net Equity	396.7	399.1	386.1
Funding sources	485.9	470.7	158.9

⁽¹⁾ Including the amount due within 1 year

⁽²⁾ Net financial debt pre IFRS 16

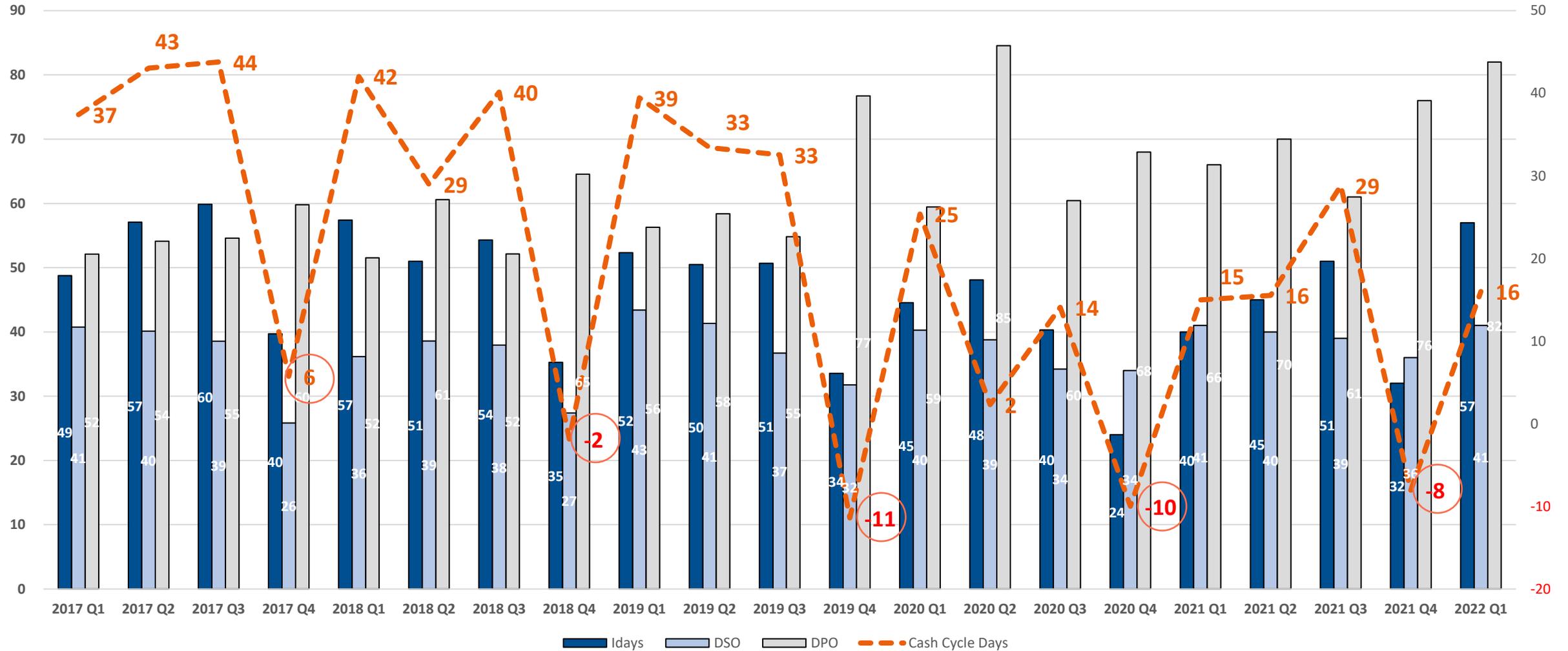
- Net Invested Capital as of March 31, 2022 stands at 485.9 M€ and is covered by:
 - Shareholders' equity, including non-controlling interests. for 396.7 M€ (399.1 M€ as of March 31, 2021);
 - Cash negative for 89.2 M€ (negative for 71.6 M€ as of March 31, 2021).
- On April 25, 2022 paid dividend of 0.54 euros per share, a pay-out ratio up to 60%, for a total distribution of ~ 27 M€.
 - Stable against 2020 dividend. We remind that 2020 was the sum of 2019+2020 as 2019 dividend payment was suspended and recovered in 2020.

Working Capital Metrics 4-qtr average



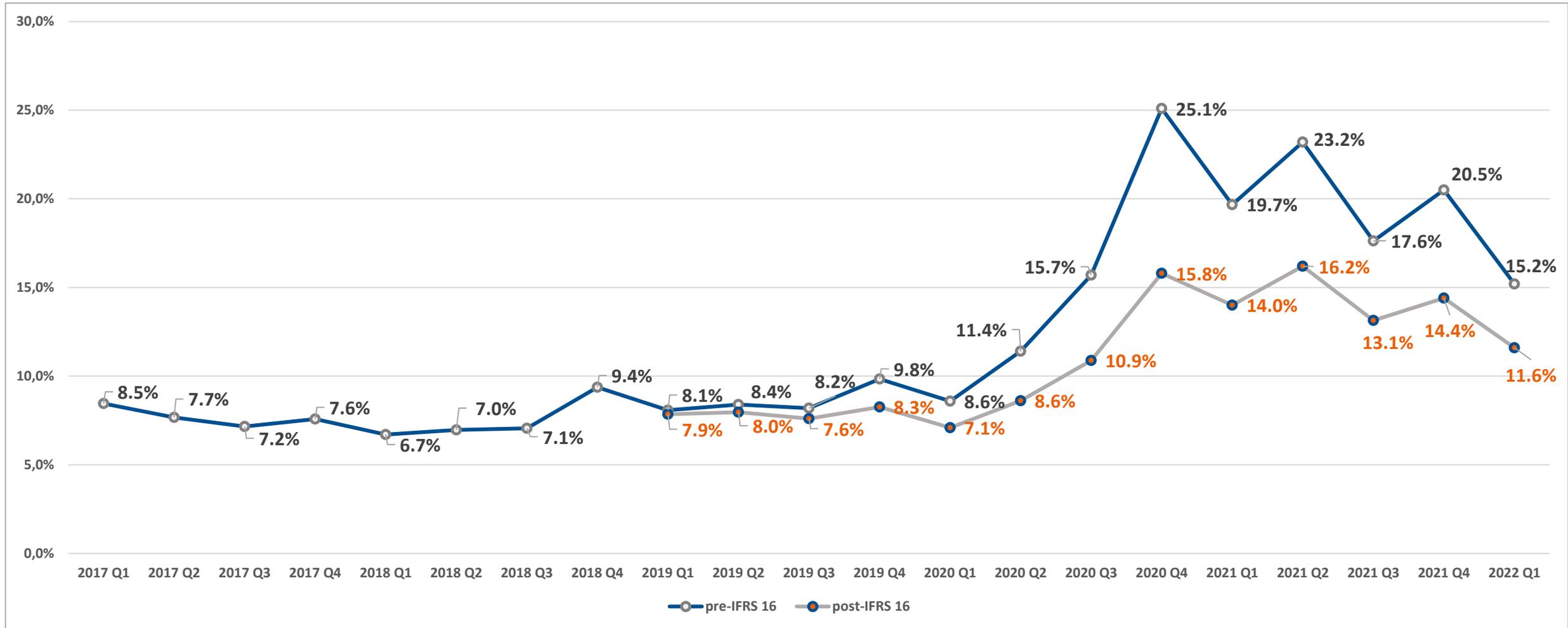
Idays (Inventory Days): 4-qtr average of (quarter-end Inventory / quarterly Sales * 90)
 DSO (Days of Sales Outstanding): 4-qtr average of (quarter-end Trade Receivables / quarterly Sales * 90)
 DPO (Days of Purchases Outstanding): 4-qtr average of (quarter-end Trade Payables / quarterly Cost of Sales * 90)

Working Capital Metrics quarter-end



I days (Inventory Days): 4-qtr average of (quarter-end Inventory / quarterly Sales * 90)
 DSO (Days of Sales Outstanding): 4-qtr average of (quarter-end Trade Receivables / quarterly Sales * 90)
 DPO (Days of Purchases Outstanding): 4-qtr average of (quarter-end Trade Payables / quarterly Cost of Sales * 90)

ROCE Evolution Up To Q1 2022



Average Capital Employed last 5 quarters: equal to the average of “Loans” at the closing date of the period and at the four previous quarterly closing dates
 NOPAT Adj last 4 quarters: equal to the sum of the EBIT of the last four quarters less adjusted taxes.
 ROCE: NOPAT Adj last 4 quarters / Average Capital Employed last 5 quarters



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Strategy & Execution



Supply

China continues to defend its zero-tolerance Covid policy, saying it is saving lives despite the impacts on the country's growth and disruptions to global supply chains (particularly in the automation and technology sectors).

Furthermore, **the Russia-Ukraine conflict is driving further concerns** about the stability of the global supply chain, adding rising costs and bringing logistical challenges (including travel bans and redirection) to the movement of goods globally.

We are constantly monitoring the situation with our key suppliers and **still expect some disruption to availability during the second quarter**.

The availability of volume products (PC and Smartphone) is slowly normalizing, on the other side the situation of value products (Server, Storage and Networking) continues to be difficult.

Consumer Demand

The **decline in consumer confidence** could indicate a contraction in consumption in the coming quarters.

There are also strong counter forces.

The **high level of private savings** on the one hand and, for those with low incomes who would not benefit, the **fiscal stimulus** is very active.

Furthermore, indicators point to **strong job creation** so far. This is a key factor in supporting consumer spending and stronger wage growth.

The main downside risk would be a further increase in commodity prices, reducing consumer confidence to spend.

Inflation

It is now clear that inflation linked to the effects of the pandemic is fading, while more **structural inflation is taking hold**. The latter clearly could have effects on growth and consumption.

Government measures are helping to absorb the energy surcharge and inflation may have peaked.

The prices of technological products are recording increases, transforming in some cases into an **advantage for the distribution margin**, not contractually linked to adjustments in the event of inflation.

We are also facing **increases in transportation costs**, which are partially passed on to customers. We are currently not seeing structural wage increases.

Business and Government Demand

NEXTGenEU, Recovery and Resilience Plans stimulus: **investment by the public sector and private companies continues. In Europe, Italy and Spain are leading the way.**

If on the one hand consumer demand is muted, **business demand is showing significant growth rates.**

High basis of comparison

The distribution market in southern Europe^(*) has almost reached the results of the first quarter of 2021, despite that it was a record quarter in terms of growth (+ 20% vs Q1 2020) and despite the further disruption related to the geopolitical scenario.

With different trends by country and by type of customer, after a difficult month of January, the months of February and March have almost matched the 2021 performance.

Advanced Solutions

In Q1 2022 Advanced Solutions sales topped 223.3 M€ growing by 8% compared to Q1 2021.

Cloud solutions sales in Q1 2022 were up to 38.8 M€ growing by 27%.

Consistent with the Group's strategy of focusing on high-margin business lines, the incidence of Advanced Solutions sales rises to 20% (18% in the first quarter of 2021).

Renting

In April the program was launched in Spain.

Ongoing further strengthening of the organization in Italy and fine-tuning activity to improve the product / service offered to customers.

Pipeline of offers exceeding one million euros and growing. Contracts already finalized accounting for a few hundred thousand euros.

M&A activity

In line with the Esprinet Group's 2022-24 Strategic Plan which envisages, as part of the organic growth of the transactional model, a strong focus on higher margin areas, such as consumer accessories under its own brands (Celly and Nilox), **the Group submitted to the Board of Directors of Cellularline S.p.A., a non-binding letter of intent aimed at launching a voluntary public tender offer concerning all the ordinary shares of Cellularline, aimed at the delisting.**

On the other hand, the analysis aimed at expansion in other geographical areas of Western Europe in the "Advanced Solutions" segment continues.

Cellularline



Strategic rationale

Esprinet submits to the BoD of Cellularline on May 6, 2022

a non-binding letter of intent aimed at launching a **voluntary public tender offer** concerning all the ordinary shares of Cellularline, aimed at the **delisting**

The rationale is in line with the Esprinet Group's 2022-24 Strategic Plan and its **strong focus on higher margin areas**, such as consumer accessories under its own brands (Celly and Nilox), as part of the organic growth of the transactional model.

The entry of Cellularline brand into the Esprinet portfolio together with Celly brand will create the conditions for developing a **multi-brand approach, useful for reaching a wider and more differentiated consumer audience.**

Following the Transaction, Esprinet intends to preserve the organizational structures of Cellularline and Celly division, granting operational continuity in their respective offices of Reggio Emilia and Vimercate.

Pricing

The price indicated by Esprinet in the Letter of Intent - to be considered non-binding - is equal to

Euro 4.41 for each share

and includes the dividend in kind and in cash resolved by the Shareholders' Meeting on April 27, 2022, for an overall amount of Euro 0.16 per share.

This price incorporates:

- **a premium of approximately 27.5%** compared to the closing price of Cellularline as of May 5, 2022
- and **approximately 18%** compared to the weighted arithmetic average of the official prices recorded by Cellularline in the three months before May 5, 2022.

Timetable

The Letter of Intent requires access to certain information necessary for carrying out a **limited confirmatory due diligence activity**^(*)

Next step:

- **within the next 10 days** from its transmission: requested the BoD of Cellularline to reply to the Letter of Intent
- **by the end of May 2022:** starting date with the due diligence
- **by mid-June 2022:** to evaluate the results and proceed with the **Potential Offer before the summer break.**


The Potential Offer is subject to the following conditions precedent:

- *Esprinet comes to hold a direct and/or indirect shareholding at least equal to 90% of the share capital of Cellularline;*
- *the non-occurrence of circumstances that could adversely affect Cellularline's equity, economic, financial and / or operating position;*
- *the obtainment of antitrust and golden power authorizations required by the competent authorities for the perfection of the Potential Offer.*

^(*) Condition for the launch of the Potential Offer by Esprinet, together with the prior authorization from the BoD of Esprinet.

Outlook 2022

success

...necessary to understand
...the decision
...an outside
...sire to gain success and
...job and study. Though
...immedia

2022

Challenges



Geopolitical instability



Shortage and supply chain constraints



Inflationary pressure

Opportunities



Digital Innovation



Government stimulus and private savings



Cybersecurity

Adj. EBITDA > 93 M€

Guidance
2022

- ❑ The Group remains vigilant to navigate economic and geopolitical instability, although the Group does not have any business impact in the Russia-Ukraine conflict zone, nor does Esprinet procure substantial parts of its purchases from suppliers based in that area;
- ❑ The Group remains also attentive regarding the risk of shortages for the next quarters;
- ❑ The Group remains confident that its strong competitive position and good financial shape will allow to exploit any opportunities the market will offer in the coming months, despite inflation on the rise and a potential decline in the consumer confidence index;
- ❑ The Group maintains in a favorable mid-term expectations due to the strong fundamentals of ICT market also liked to the benefits that the National Recovery and Resilience Plans should bring to the business segment;
- ❑ These drivers will be complemented by robust cost control through the Group's annual performance plans to partially offset the impact of inflation;
- ❑ In the short-term, despite the economic, geopolitical and monetary uncertainties around the world, the Group is accelerating the implementation of its strategic plan;
- ❑ The Group's priority for this year remains above all to optimize its EBITDA margin;
- ❑ Based on these premises, the guidance for the year 2022 forecasts growing sales and an Adjusted EBITDA exceeding Euro 93 million, excluding any effects stemming from the consolidation of Cellularline in the event of a successful transaction.

Thank you

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Annex





ESG





CORPORATE OVERVIEW

4.7 BILLION
euro Sales
(+4,4% vs 2020)

LEADER IN SOUTHERN EUROPE
(Italy, Spain and Portugal)

New
ESG CENTRIC STRATEGY

ESG TARGET
in the Remuneration Policy



ENVIRONMENTAL PERFORMANCE

CLIMATE NEUTRALITY
for the Group direct and indirect energy emissions

PACKAGING SUSTAINABILITY PROGRAM
100% recyclable packaging

LEED PLATINUM CERTIFICATION
of the Vimercate and Madrid offices
LEED SILVER CERTIFICATION
of the Zaragoza offices

Participation in
COMPENSATION PROJECTS
in different geographies of the world



SOCIAL PERFORMANCE

1,720
EMPLOYEES

GREAT PLACE TO WORK
certification renewal

New process of
PERFORMANCE DEVELOPMENT

RESKILL
training



LOCAL INITIATIVES

Expansion
FOR-TE PROJECT

"ADOTTA UNA SCUOLA"
project against cyberbullying

"COSTRUIAMO IL FUTURO"
award to support local entities

"FOR-LAV"
project addressed to people with social difficulties

Governance



Our Vision, Mission & Values

OUR VISION

MAKE LIFE EASIER
FOR PEOPLE AND
FOR ORGANISATIONS

We believe that technology enriches everyone's everyday life, which is why we strive to expand and facilitate its distribution and use.

OUR MISSION

BE THE KEY POINT OF
CONTACT BETWEEN
MANUFACTURES, RESELLERS
AND TECHNOLOGY USERS

We want to create value for these key stakeholders and for those who work with us through a strategy of constant, shared growth based on an innovative distribution model.

OUR VALUES

-  RELIABILITY
-  BRAVERY
-  QUEST OF EXCELLENCE
-  CUSTOMER CENTRICITY
-  TEAMWORK
-  CREATIVITY
-  RESPONSIBILITY
-  LISTENING

Maurizio Rota

Maurizio Rota, was born in Milan on 22 December 1957. After early professional experience as Sales Supervisor for companies operating in the Information Technology field, he founded Micromax in 1986, serving as the Company Chairman. He developed and consolidated the company up to 1999, focusing in particular on relations with major manufacturers, and making a decisive contribution to the implementation of the company's business strategies. Following the formation of Esprinet in the year 2000, as a result of the merger of the companies Celso, Micromax and Compres, he served as Managing Director and later as Vice Chairman and Chief Executive Officer. Mr. Rota is the Chairman of the Esprinet Group.



Alessandro Cattani

Alessandro Cattani, was born in Milan on 15 August 1963. After completing his degree in electronic engineering at Politecnico in Milan, he earned a MBA ("CEGA" at the Bocconi University in Milan). He began his professional career in the holding company of an Italian industrial group where, until 1990, he served as Executive Director of the company which had the task of managing the group's information technology. From 1990 to 2000 Mr. Cattani worked in a consulting company. Since November 2000 he has been serving Esprinet as Chief Executive Officer of the Group.



Board Of Directors

NAME	POSITION	EXECUTIVE	INDEPENDENT	CONTROL AND RISK COMM.	REMUNERATION AND NOMINATION COMM.	COMPETITIVENESS AND SUSTAINABILITY COMM. (*)	INDEPENDENT RELATED PARTY TRANSACTIONS COMM.
Maurizio Rota	Chairman						
Marco Monti	<u>Deputy Chairman</u>						
Alessandro Cattani	CEO	•				•	
Angelo Miglietta	<u>Director</u>		•	•	•		•
Renata Maria Ricotti	<u>Director</u>		•	•	•		•
Emanuela Prandelli	<u>Director</u>		•		•		
Angela <u>Sanarico</u>	<u>Director</u>		•	•			•
Chiara Mauri	<u>Director</u>		•			•	
Lorenza Morandini	<u>Director</u>		•			•	



4 Men



5 Women

(*) Giovanni Testa, Chief Operating Officer of Esprinet, is the fourth member of the committee

Code of Ethics

The Code of Ethics applies to all activities carried out by or in the name and on the behalf of Esprinet S.p.A. and its subsidiaries.

The Code of Ethics:

- establishes the guidelines of conduct and regulates the set of rights, duties and responsibilities that the Group expressly assumes with its stakeholders;
- defines the ethical criteria adopted for a correct balance between expectations and stakeholder interests;
- contains principles and guidelines for conduct in areas of potential ethical risk.

Code of Conduct

The Esprinet Group wishes to establish trade relations with its vendors and business partners based on transparency, correctness and business ethics. The development of transparent and lasting relationships with vendors, attention to quality, safety and respect for the environment and compliance with existing regulations are objectives to be pursued with a view to consolidating the value created in favour of stakeholders.

Therefore, in connection with the Code of Ethics adopted by Esprinet S.p.A. and its subsidiaries, the Group has defined a Code of Conduct designed to guide relations throughout its supply chain.

"231" Organisation Model

This document, entitled "Organisation and Management Model pursuant to "Legislative Decree 231/2001" (hereinafter called "the Model"), has been drawn up to implement the terms of ss. 6.1.a and 6.1.b, 6.2, 7.2 and 7.3 of Legislative Decree no. 231 of 08.06.2001 (hereinafter called "the Decree").

The Model is the management reference document which institutes a corporate prevention and control system designed to prevent the offences specified in the Decree from being committed.

The Ethical Code enclosed summarizes the values, correctness and loyalty by which the Esprinet Group is inspired and constitutes the base of our Organizational, Administrative and Control Models. The Code has been adopted by the company in order to prevent any occupational hazards or risks in view of the D. Lgs. 231/2001 law.

On April 15th, 2020 the companies Board of Directors accepted a new and updated version of the Organizational, Administrative and Control Models which substitutes the previous version approved on September 11th, 2018.

Esprinet Spa listed in the STAR Segment* voluntarily adhere to and comply with strict requirements

Major requirements for shares to qualify as STAR status

Esprinet is fully compliant⁽¹⁾ with the Code of self-discipline (Corporate Governance Code).

⁽¹⁾ With minor exceptions which are explained as permitted by the Code in the "Corporate Governance" section of the society

- High transparency, disclosure requirements and liquidity (free float of minimum 35%)
- Corporate Governance in line with international standards

**The market segment of Borsa Italiana's equity market (MTA-Mercato Telematico Azionario). Dedicated to mid-size companies with a capitalization less than 1.0 euro/bln*

- Interim financial statements available to the public within 45 days from the end of first, third and fourth quarter
- Make the half-yearly report available to the public within 75 days of the end of the first half of the financial year
- Favourable auditor's report on their latest individual and consolidated annual financial statements
- Consolidated annual financial statements not challenged by Consob
- Bi-lingual publication on the websites
- Mandatory presence of a qualified investor relator and a "specialist"
- Adoption of the models provided for in art. 6 of Leg Decree 231/2001
- Application of Corporate Governance Code
- Additional requirements in the article 2.2.3 of Borsa Italiana guidelines



Shareholders & Analyst Coverage

DECLARANT & DIRECT SHAREHOLDER	% ON ORDINARY CAPITAL	% ON VOTING CAPITAL
Francesco Monti	16.16%	16.16%
Giuseppe Calì	11.26%	11.26%
Axopa S.r.l. (Maurizio Rota and Alessandro Cattani)	9.79%	9.79%
Mondrian Investment Partners Limited	5.06%	5.06%
Own shares	3.00%	3.00%
Free float	54.73%	54.73%

Italian Stock Exchange (PRT:IM)

Number of shares: 50.93 million

YTD Average volume of 396,519 shares per day (*)



(*) Period: January 1 – December 31, 2021

Thank you

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